NEXT Co., Ltd.

TSE 1st section 2120

Annual Report of Financial Statement



Opinions and forecasts expressed in this document are those of management as of the date of publication and management does not offer any guarantee regarding their accuracy. Please note that actual business performance and results may differ materially from such opinions and forecasts due to changes in various factors.



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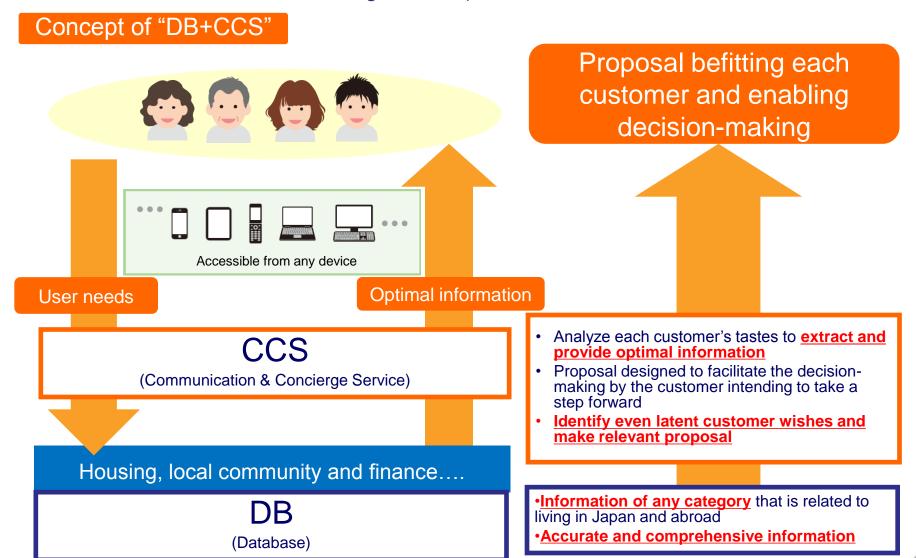
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A Review of our FY03/2014 Business Strategy

A Review of our FY03/2014 Business Strategy The concept of the NEXT Group's mid-term business operations

Point

Aim at becoming a global company through delivering DB+CCS (Database plus Communication and Concierge Service)

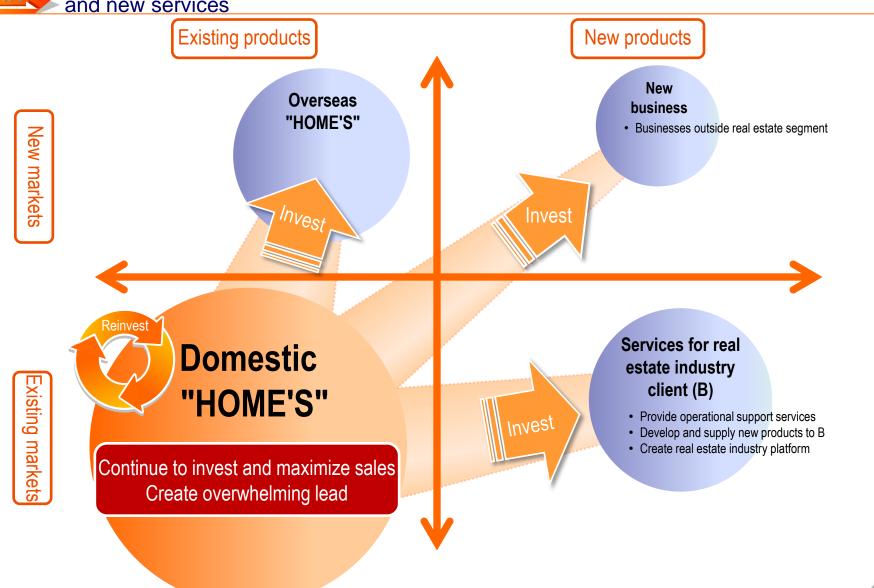


A Review of our FY03/2014 Business Strategy

NEXT Group Medium-Term Business Image



We will reinvest earnings in Japan in "HOME'S", as well as investing in new segments and new services



July 2013 to September 2013

 Recorded a year-on-year growth in sales and profit due to the strong performance of the real estate information services business

Sales : 3,454 million yen (up 25.0% from previous year)

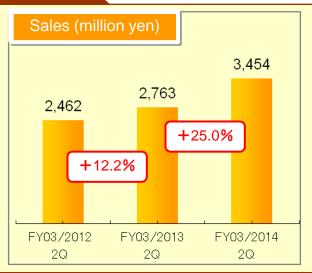
Operating profit : 550 million yen (up 30.9% from previous year)

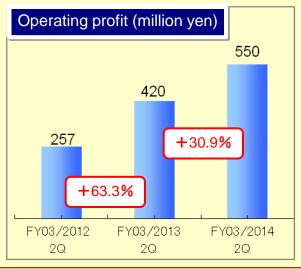
Net profit : 309 million yen (up 35.8% from previous year)

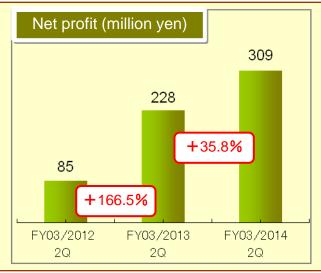
- The average number of properties in September was 4,250,000 (up 320,000 properties from the previous year)
 The number of affiliated stores was 11,224 as of the end of September (up 1,403 stores from the previous year)
- Achieved increased sales as the numbers of site visitors and inquiries grew thanks to the strong performance of our SEO services, supported by the branding promotional efforts and website redesign
- Completed our for-sale property site redesign project
- Revised up our results forecast for FY03/2014 owing to strong sales
 Gained an increased capacity to make investment for the future



Trend of consolidated business performance

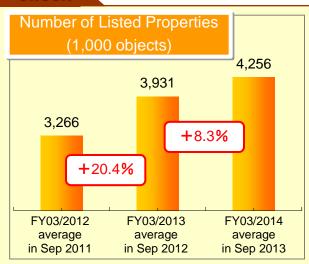


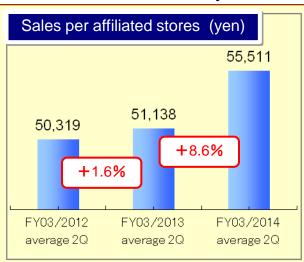




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"HOME'S Rental & Real Estate Trade" trend of major indicators









Sales +25.0%, SG&A expenses +23.8%, operating profit +30.9%

	Unit: million yen	[Accumulated Total] FY03/2013 (Jul - Sep)	[Accumulated Total] FY03/2014 (Jul - Sep)	Change (Year-on-year)	Percentage change (Year-on-year)		[Accumulated Total] FY03/2013 (Apr-Sep)	【Accumulated Total】 FY03/2014 (Apr-Sep)	Percentage change (Year-on-year)
	Sales	2,763	3,454	+691	+25.0%	Details P10	5,500	6,852	+24.6%
	Cost of sales	82	104	+22	+27.2%		163	206	+26.3%
S	elling, general & administrative (SG&A) expenses	2,260	2,798	+538	+23.8%		4,394	5,232	+19.1%
	Personnel costs	744	973	+229	+30.8%	*1	1,515	1,779	+17.5%
	Advertising costs	756	952	+196	+25.9%	*2	1,386	1,726	+24.6%
	Operating expense	63	95	+31	+49.5%	*3	119	179	+50.4%
	Depreciation/amortization cost	98	122	+24	+25.0%	*4	194	254	+30.5%
	Other selling, general & administrative (SG&A) expenses	596	654	+57	+9.6%		1,178	1,291	+9.6%
	Operating profit	420	550	+130	+30.9%		942	1,413	+50.0%
	Net profit	228	309	+81	+35.8%		525	826	+57.4%
(perating profit margin (OPM)	15.2%	15.9%	+0.7p	_		17.1%	20.6%	_

^{*1} The average number of consolidated employees for the FY03/2014 second quarter increased to 561 compared with 536 for the same quarter a year ago. Provision for bonuses grew year on year since our bonuses are linked to the Company's business performance

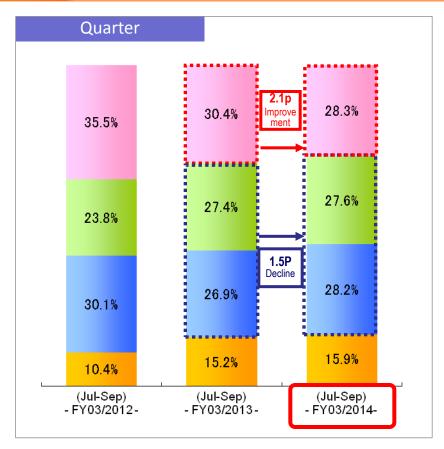
^{*2} Increases were recorded by web customer attracting costs and branding promotion costs, including those for TV commercial and outdoor advertising, as well as Rakuten Super Sale program-related campaign costs

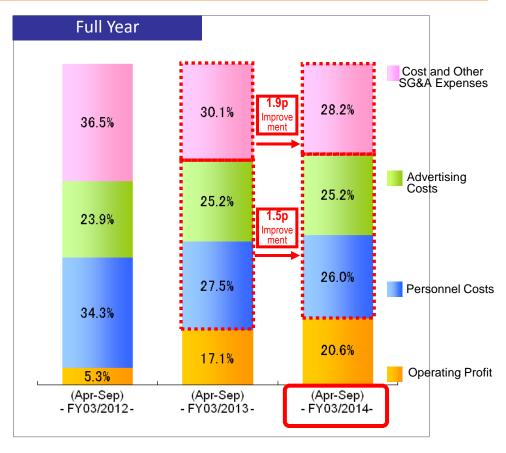
^{*3} A gain was posted by sales promotion item manufacturing costs

^{*4} An increase that was attributable to the fact that the Company shortened the estimated time to asset retirement obligation payment

Point

Increasing sales resulted in operating profit margin rising by 3.5 percentage points on a cumulative basis to 20.6%





Cost and other SG&A expenses: Recorded lower percentages thanks to the sales growth and our cost-saving efforts

Advertising costs: Increases were recorded by web customer attracting costs and branding promotion costs

Personnel costs: The average number of consolidated employees for the FY03/2014 second quarter stood at 561 compared with 536 for the same quarter a year ago. Personnel cost ratio declined by 1.5 percentage points year on year on a cumulative basis although provision for bonuses was expanded owing to higher income in the second quarter

P<u>oint</u>

The core real estate information service business posted a robust 25.0% year-on-year sales growth

	Unit: Million yen	[Accumulated Total] FY03/2013 (Jul - Sep)	[Accumulated Total] FY03/2014 (Jul - Sep)	Change (Year-on- year)	Percentage change (Year-on- year)		[Accumulated Total] FY03/2013 (Apr-Sep)	【Accumulated Total】 FY03/2014 (Apr-Sep)	Percentage change (Year-on-year)	
	Sales	2,763	3,454	+691	+25.0%		5,500	6,852	+24.6%	
	leal Estate Information Pervices	2,736	3,420	+684	+25.0%	*1	5,445	6,787	+24.6%	
	Rental & Real Estate Trade	1,491	1,826	+335	+22.5%	*2	2,969	3,624	+22.1%	
	New Houses	447	596	+149	+33.4%			875	1,148	+31.2%
	New Condominiums	364	413	+49	+13.5%	*3	732	864	+18.1%	
	Custom-Built Houses and Renovations	195	266	+71	+36.4%		388	522	+34.4%	
	Renter's Network	118	137	+18	+15.6%	*4	231	272	+17.4%	
	Others Note 1	119	180	+61	+51.2%		247	354	+43.0%	
С	Note ther Businesses 2	26	33	+6	+25.4%		54	65	+19.0%	

Note 1: "Others" in Real Estate Information Service comprises "HOME'S Estimation for Relocation", "HOME'S Elderly Care Service", other HOME'S business, overseas business, etc.

Note 2: "Other Businesses" comprises "Lococom", "MONEYMO", "eQOL Skincare", "Casualty Insurance Agency Business", and "Event Cal", among others.

Local Information Services are calculated as Other Businesses.

- *1 The numbers of properties posted online and of affiliated stores grew year on year thanks to our successful marketing initiatives. Site visitor count and the number of inquiries also increased year on year, helped by our site redesign and branding promotion as well
- *2 The average number of properties posted online during the second quarter under review rose by 29.5% year on year with the number of members growing by 67.8% year on year
- *3 Sales grew year on year thanks to a rising number of inquiries and higher average unit price
- *4 HOME'S nursing care service: Sales increased year on year due to a growing number of inquiries as well as to the rising sales closing ratio and average sales transaction value

Point

Operating loss in Other Businesses declined significantly year on year

Unit: Million yen	[Quarterly] FY03/2013 (Jul - Sep)	[Quarterly] FY03/2014 (Jul - Sep)	Change (Year-on-year)	Percentage change (Year-on-year)
Real Estate Information Services	513	564	+51	+10.0%
Other Businesses	▲ 93	▲14	+79	_
Consolidated Operating Profit	420	550	+130	+30.9%

Note: No percentage change is shown for segments that recorded an operating loss for the previous fiscal year or the current fiscal year.

Other Businesses: Operating loss for the quarter under review decreased significantly year on year due to reduced loss from the local community site "Lococom," to the achievement of profitability by the financial information site "MONEYMO" and to NEXT's previous exit from the career education business that had been continued until the FY03/2013 second quarter.

The Company terminated the continuously loss-making "EventCal" and "eQOL Skin Care" services at the end of July 2013 and at the end of September 2013, respectively. Operating loss for Other Businesses will likely fall further in the coming months

Point

Net assets per share grew 7.4% year on year while interest-bearing debt remained zero

Unit: Million yen	End of Previous Year End FY03/2013	Sep 30, 2013	Change	Percent change	Main	reasons for	change		
Assets	11,55	3 12,018	+464	+4.0%	Increase in cash and deposits Decrease in accounts receivable-		Increase in current assets	⇒D F	
Current Assets	9,210	0 9,728	+518	+5.6%	trade Decrease in accounts received trade	-4 5	Decrease in current assets		
Fixed Assets	2,34	3 2,290	- 53	- 2.3%	doubtful receivables Increase in investment acco		Decrease in current assets Increase in fixed assets	*1	
Liabilities	2,489	9 2,278	- 210	- 8.5%	Increase in accounts payable Decrease in income/consum		Increase in current liabilities Decrease in current liabilities		
Current Liabilities	2,336	6 2,107	- 228	- 9.8%	taxes payable Decrease in accrued bonuse				
Fixed Liabilities	15	3 171	+17	+11.7%	Zero interest-bearing debt	-76	Decrease in current liabilities	ase in current liabilities	
Net Assets	9,064	9,739	+675	+7.4%	Increase in retained earning	s 668	Increase in net assets	_	
Net Assets per Share	482.2	1 517.91円	+35.70	+7.4%				_	
Goodwill Amortizati (Unit: Thousand			dual Value at uning of Period	Apr 2013 to Sep 201 Amortization Amoun		umber of Mo Outstandin			
The former Littel		216,738	130,042	21,67	21,673 108,369 30 months		ns March, 2016		

^{*1} Attributable to branding promotion costs and the acquisition of investment securities

Point

The balance of cash and cash equivalents stands at 7,600 million yen

Unit: Million yen	FY03/2013 2Q(Apr-Sep)	FY03/2014 2Q(Apr-Sep)	Change	Main Items	FY03/2013 2Q(Apr-Sep)	FY03/2014 2Q(Apr-Sep)		
				Pretax profit of the current term Depreciation Increase/decrease in provision for bonuses	889 195 4	1,403 254 - 76		
Operating CF	+978	+1,033	+55	Increase/decrease in trade accounts receivable Increase/decrease in accounts payable-other Income taxes paid or refunded (- denotes income taxes paid)	110 3 - 293	63 71 - 609		
				Cash outflow due to the acquisition of property, plant and Equipment	- 22	- 32		
Investment CF	- 212	- 252	- 252	- 252	- 40	Cash outflow due to the acquisition of intangible noncurrent assets Payments for execution of assets retirement obligations	- 206 0	- 122 - 89
Financial CF	- 67	- 108	- 40	Payment of dividends	- 69	- 122		
Increase/Decrease in Cash and Cash Equivalents	+699	+675	- 23					
Balance of Cash and Cash Equivalents	4,112(*)	7,608	+3,495					

^{* 6,114} million yen if the more-than-three-month time deposit of 2,001 million yen

The Financial Results for the Six Months Ended September 30, 2013 as Compared with the Business Forecast for the First Half of FY 03/2014 (released on August 7, 2013)

The Financial Results for the Six Months Ended September 30, 2013 as Compared with the Business Forecast for the First Half of FY 03/2014

Point

Sales exceeded the forecast by 3.8% with operating profit and net profit exceeding the forecasts by 53.5% and 58.0%, respectively

	Unit: million yen	[August 7 revised forecast] 1H FY 03/2014 business forecast (Apr to Sept)	1H FY 03/2014 results (Apr to Sept)	Change	Percent change		[Reference] 1H FY 03/2013 results (Apr to Sept)
	Sales	6,604	6,852	+248	+3.8%	⇒Details P16	5,500
	Cost of sales	222	206	- 15	- 7.0%		163
Selling,	general & administrative (SG&A) expenses	5,461	5,232	- 229	- 4.2%	*	4,394
	Personnel costs	1,753	1,779	+26	+1.5%		1,515
	Advertising costs	1,855	1,726	- 128	- 6.9%	•	1,386
	Operating expense	218	179	- 38	- 17.8%		119
	Depreciation/amortization cost	261	254	- 7	- 2.9%		194
	Other selling, general & administrative (SG&A) expenses	1,372	1,291	- 80	- 5.9%		1,178
	Operating profit	920	1,413	+492	+53.5%		942
	Net profit	523	826	+303	+58.0%		525
Ор	erating profit margin (OPM)	14.0%	20.6%	+6.6p	 - 		17.1%

^{*} Cost-saving effects and some delay into the FY03/2014 second half

The Financial Results for the Six Months Ended September 30, 2013 as Compared with the Business Forecast for the First Half of FY 03/2014

Point

Sales for the core Rental & Real Estate Trade business exceeded the business forecast by 172 million yen, or 5.0%

Unit: Million yen	[August 7 revised forecast] 1H FY 03/2014 business forecast (Apr to Sept)	1H FY 03/2014 results (Apr to Sept)	Change	Percent change		[Reference] 1H FY 03/2013 results (Apr to Sept)
Sales	6,604	6,852	+248	+3.8%		5,500
Real Estate Information Services	6,547	6,787	+239	+3.7%	*1	5,445
Rental & Real Estate Trade	3,451	3,624	+172	+5.0%	•	2,969
New Houses	1,117	1,148	+30	+2.7%	•	875
New Condominiums	866	864	- 1	- 0.2%		732
Custom-Built Houses and Renovations	512	522	+10	+2.0%	•	388
Renter's Network	279	272	- 6	- 2.5%	•	231
Others Not	320	354	+34	+10.7%	•	247
Other Businesses Not	e 56	65	+8	+15.2%	•	54

Note 1: "Others" in Real Estate Information Service comprises "HOME'S Estimation for Relocation", "HOME'S Elderly Care Service", other HOME'S business, overseas business, etc.

Note 2: "Other Businesses" comprises "Lococom", "MONEYMO", "eQOL Skincare", "Casualty Insurance Agency Business", and "Event Cal", among others.

Local Information Services are calculated as Other Businesses.

*1 Site visitor count and the number of inquiries also grew this year thanks to the site redesign-induced SEO effect and branding promotion as well

Highlights of the Second Quarter Financial Results for the Year Ending March 31, 2014

New pusiness

Ran TV commercials on a nationwide basis at the time of the 2013 World Athletics Championships in Moscow

Continued with our in-train advertisement initiative in the Kanto and Kansai areas

Implemented the "Number One Campaign" using Facebook

Carried out the Rakuten Super Sale "Half Price House! Cash Back Campaign" as the second joint program with Rakuten Real Estate

Completed an overhaul of our new condominium and new house websites

Launched "HOME'S PRESS," a new site designed to disseminate information on the "true" value and "current affairs" of home

Organized the "HOME'S Customer Service Grand Prix Competition," a program aimed at helping to improve real estate industry customer service

Released "HOME'S PRO," an SNS for the real estate industry

Launched the "HOME'S Relocation Warranty" service program

Initiated a venture company assistance program (to provide funds and knowhow)

in t

Implemented aggressive branding promotion initiatives in an effort to gain a higher profile in the market

July

August

September







Demonstrated the appeal of the "HOME'S" website to 52.3 million households, or 124 million citizens, across 47 prefectures in the country by using well-loved sports in the main

In-train adv<u>ertisement</u>

TV commercial



Continued on major train lines in the Kanto and Kansai regions



Launched an in-train strap-based advertising campaign in Osaka



Initiated a year-round advertisement campaign in the Shinagawa Train Station

日本最大級の不動産・住宅情報サイト HOME'S

Hosted a HOME'S sponsor name soccer match at Vissel Kobe's home stadium



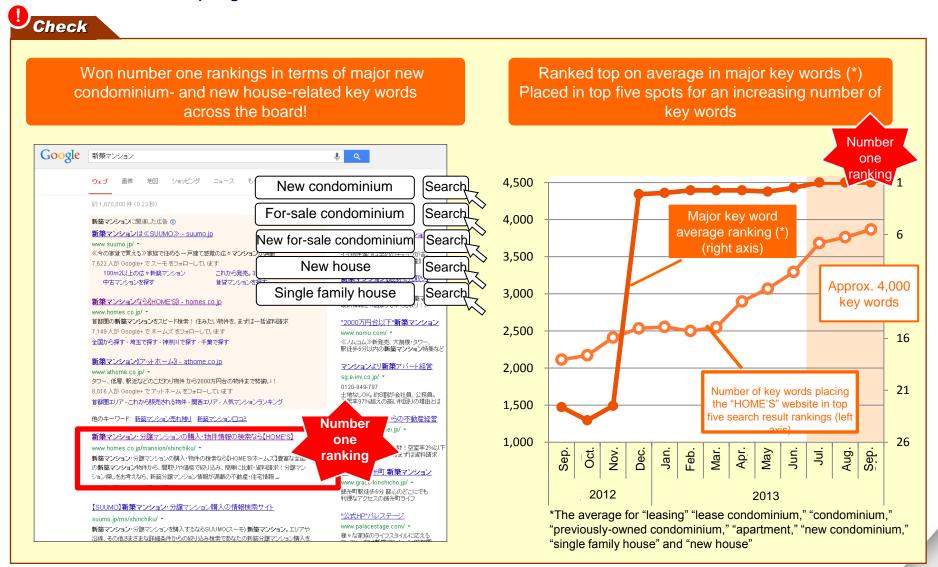


Relocation assistance money of 5,550,000 yen!

Implemented a large-scale campaign with the aim of stimulating home relocation among citizens



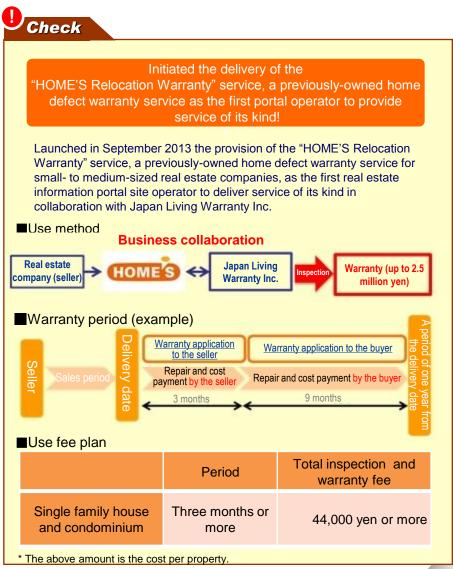
Achieved increased SEO effect by completing our new condominium and new house site renovation programs





Initiated the provision of services designed to help the website user reliably search for a place to live





Our FY03/2014 Third Quarter Initiatives

OME'S" website in Japa

Continue to invest aggressively in branding promotion investment

Hold "HOME'S EXPO" in four cities as an event designed for our clients

Release "HOME's Heyakuru!," an iPad application for searching for rooms to rent

Launch the "HOME'S Renovation" and "HOME'S Trunk Room" sites

Plan to conduct an overhaul of the "HOME'S" smartphone site

Plan to create an individual user member database

Service for the r

Collaborate with Hatomark Organization in marketing the "Next Generation Real Estate Website Annex," becoming capable of delivering information to 100,000-strong member firms of Zentakuren

Strive to achieve an increased number of users of real estate industry.

Strive to achieve an increased number of users of real estate industry SNS "HOME'S PRO"

Launch the provision of the Renters "Real Estate Owner CRM" service

Overseas

Hold a Thai real estate investment seminar in Japan Endeavor to attain improved site visitor drawing ability in Thailand and Indonesia Point

Promotion

Product

Steadily spend the additional budget designed for future investment

October May June August September onwards

Home" website

Overhaul of the "HOME'S Custom-built

朝日新聞 × stome of presents Asahi Home Creation

year-round basis

TV commercial

n-train advertisement (run on a



HOME'S Day Event

PRO

Real estate industry-specialized SNS "HOME'S

Digital marketing TV commercial

TV commercial

advertisement billboard Large-sized

Rakuten Super Sale



Facebook-linked campaign
Served as sponsor of a 2013 World

Athletics Championships

"HOME'S Relocation Warranty

Information site "HOME'S PRESS"

Property search system designed for small-sized

Overhaul of the "HOME'S New House" website

day nursery

Room search iPad application "HOME'S Heyakuru "HOME'S Trunk Room

"HOME'S Renovation"

Android application "Newly Listed Property Navij

Provision of property owner work support tool CRN

Establishment of individual user member database

Overhaul of the "HOME'S New for-sale Condominium" website

Work support tool "Property Visit Pro₃

Our initiatives for the Third Quarter of the Year Ending March 31, 2014

Highlights in Japan

Held "HOME'S EXPO" in four cities in Japan / Provided iPad application dedicated to rental room searching



Plan to hold "HOME'S EXPO 2013" with the aim of enhancing our relationships with affiliated stores

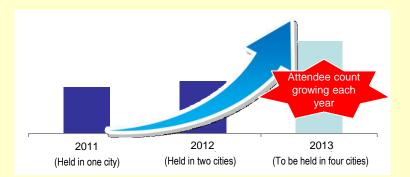
Holding dates:

Fukuoka:

Tokyo: Thursday, November 7 Osaka: Thursday, November 14

Nagoya: Thursday, November 21

Thursday, December 5



Held a "HOME'S Customer Service Grand Prix" award ceremony!



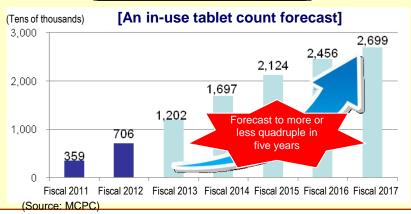


Check

Launched the provision of "HOME'S Heyakuru!," an iPad application that is already thoroughly compatible with the iOS7 OS

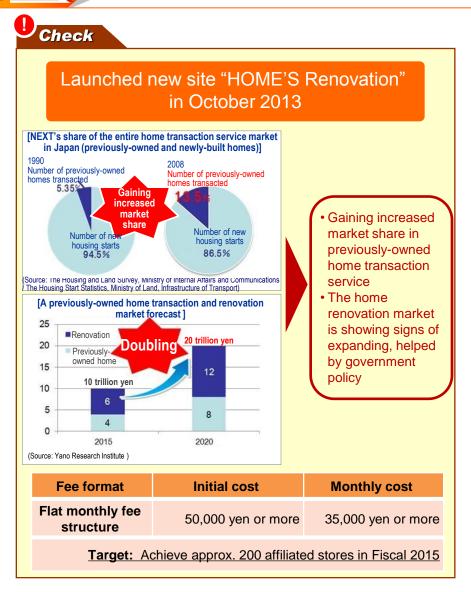
Launched on October 1, 2013 a rental property-dedicated room search iPad application that is already thoroughly compatible with iOS7. Allowing the user to use the application intuitively and uniquely, offering a comfortable usability





Point,

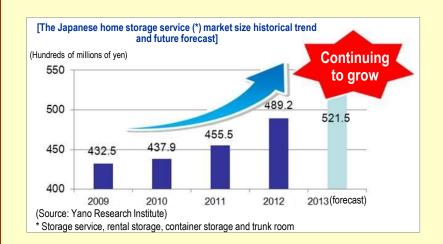
Launched new search sites "HOME'S Renovation" and "HOME'S Trunk Room"



Check

Launched new site "HOME'S Trunk Room" in October 2013

The highest growth rate market segment for the U.S. real estate market in the last 40 years. Continuing to grow each year in Japan as well



Fee format	Initial cost	Monthly cost							
Pay-per-inquiry-	00.000	5,000 yer							
based fee structure	20,000 yen	Rent x 25% x Number of inquiries							
Target: Achieve 2,800 facilities by the end of the current fiscal year									

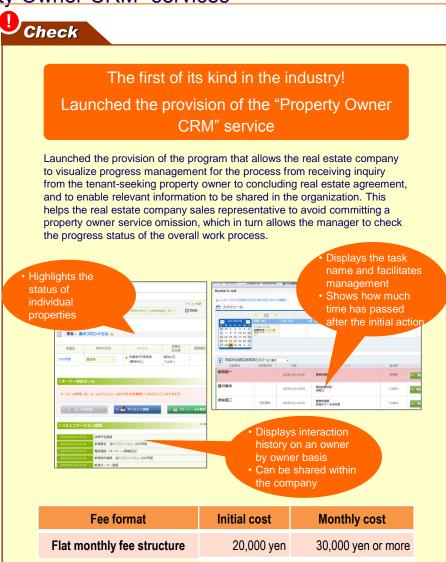
Our initiatives for the Third Quarter of the Year Ending March 31, 2014

Highlights in Japan

Point

Provide assistance to real estate industry players through delivering the "Next Generation Real Estate Website Annex" and "Property Owner CRM" services





Point

Hold a Thai real estate investment seminar and strive to develop our website in Indonesia



Hold an inaugural Thai real estate investment seminar in Japan

Hold an inaugural Thai real estate investment seminar in November 2013

[Program]

- The basics of overseas real estate investment and invitation to investment in Thai real estate
- Practical procedures for purchasing Thai real estate and the points warranting special attention
- •Thai property introduction by AP (Thailand) Public Company Limited, a real estate developer listed on the Thai Stock Exchange





Attendees totaling over 100



- Achieve an increased number of property listings
 22,744 listings (as of October 24, 2013)
- · Draw website users
- · Develop site contents
- Attain website profitability

Check

Strive to develop our website in Indonesia in an effort to achieve increased ability to draw website users

The property search agency service for Japanese nationals has been showing a strong performance

Striving to draw an increased number of website users through continuing to expand property listing count and develop site contents with respect to the real estate information site designed for local residents in Indonesia







- Achieve an increased number of property listings

 5,421 listings (as of October 23,
 - 2013) Draw website users
- Develop site contents
- Attain website profitability

Trend of Business Forecast of FY 03/2014



Upward revision of the first half earnings forecast in August and upward revision of full-year earnings forecast in November

Trend of Business Forecast for the First Half of FY 03/2014

Trend of Business Forecast of FY 03/2014

Unit: million yen	[May 14 announced forecast] 1H FY 03/2014 business forecast (Apr to Sept)	[Aug. 7 revised forecast] 1H FY 03/2014 business forecast (Apr to Sept)	1H FY 03/2014 results (Apr to Sept)	August 7 revised forecast vs 1H FY 03/2014 results	[May 14, announced forecast] FY 03/2014 (Apr-Mar)	[Revised forecast] FY 03/2014 (Apr-Mar)	May 14 announced forecast vs 1H FY 03/2014 results
Sales	6,211	6,604	6,852	+3.8%	13,041	14,282	+9.5%
Cost of sales	211	222	206	- 7.0%	469	491	+4.8%
Selling, general & administrative (SG&A) expenses	5,441	5,461	5,232	- 4.2%	11,250	12,100	+7.6%
Personnel costs	1,710	1,753	1,779	+1.5%	3,478	3,651	+5.0%
Advertising costs	1,758	1,855	1,726	- 6.9%	4,016	4,489	+11.8%
Operating expense	247	218	179	- 17.8%	523	523	+0.0%
Depreciation/amorti zation cost	262	261	254	- 2.9%	472	468	- 0.9%
Other selling, general & administrative (SG&A) expenses	1,463	1,372	1,291	- 5.9%	2,760	2,968	+7.5%
Operating profit	558	920	1,413	+53.5%	1,322	1,690	+27.8%
Net profit	303	523	826	+58.0%	741	940	+26.8%
Operating profit margin (OPM)	9.0%	14.0%	20.6%		10.1%	11.8%	_



Under the revised forecast, sales will likely exceed the previous estimate by 9.5%, with SG&A expenses and operating profit expected to exceed the previous estimates by 7.6% and by 27.8%, respectively. Unlike under the previous results forecast, operating profit is anticipated to grow year on year.

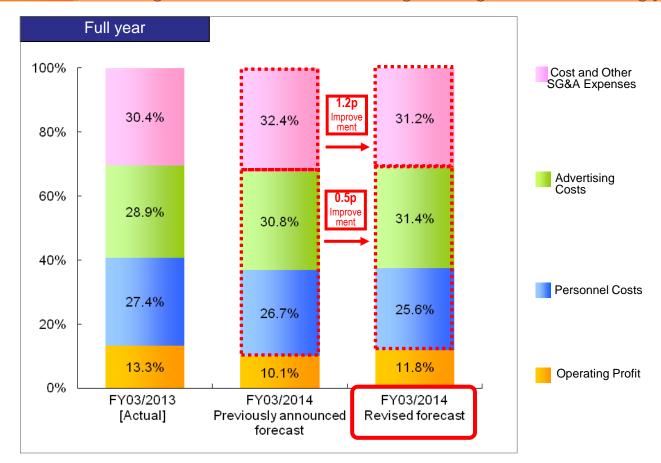
Unit: million yen		【Previously announced forecast】 FY 03/2014 (Apr-Mar)	【Revised forecast】 FY 03/2014 (Apr-Mar)	Change	Percent change		[Reference] FY03/2013 (Apr-Mar) (Actual)
Sales		13,041	14,282	+1,240	+9.5%=	Details P33	11,962
Cost of sales		469	491	+22	+4.8%	1 33	376
Selling, general & administrative (September 2)	G&A)	11,250	12,100	+850	+7.6%		9,995
Personne	costs	3,478	3,651	+173	+5.0%	*1	3,275
Advertising	costs	4,016	4,489	+473	+11.8%		3,454
Operating ex	pense	523	523	+0	+0.0%	•	355
Depreciation/amortization	n cost	472	468	- 4	- 0.9%	•	468
Other selling, ger administrative (SG&A) exp		2,760	2,968	+207	+7.5%	*2	2,441
Operating profit		1,322	1,690	+368	+27.8%	•	1,591
Net profit		741	940	+199	+26.8%	•	614
Operating profit margin (OPN)	10.1%	11.8%	+1.7p	_		13.3%

^{*1} NEXT will further reinforce its branding promotion activities during the high season, aiming at achieving sales-boosting effects for the FY03/2014 second half and FY03/2015

^{*2} The Company plans to make investment towards attaining further growth in the coming years, including the establishment of an individual user database and the development of business support tools



Plan to reinvest part of the portion of sales proceeds in excess of the fiscal year start sales forecast, making investment towards achieving further growth in the coming years



Cost and other SG&A expenses: Expected to account for a lower proportion due to growing sales despite the planned increase in investment costs for attaining further growth in the future

Advertising costs: With the aim of achieving further growth, NEXT plans to allocate part of the portion of sales proceeds in excess of the fiscal year start forecast to its web customer attracting expenses and branding promotion expenses as an additional expenditure

Personnel costs: Projected to account for a lower proportion thanks to growing sales in spite of greater provision for bonuses

Point

Sales in all service categories will likely exceed the fiscal year start forecast levels

Unit: Million yen	【Previously announced forecast】 FY 03/2014 (Apr-Mar)	【Revised forecast】 FY 03/2014 (Apr-Mar)	Change	Percent change		[Reference] FY03/2013 (Apr-Mar) (Actual)
Sales	13,041	14,282	+1,240	+9.5%	•	11,962
Real Estate Information Services	12,908	14,135	+1,227	+9.5%		11,851
Rental & Real Estate Trade	7,067	7,658	+590	+8.4%	*1	6,513
New Houses	1,983	2,382	+399	+20.1%	*2	1,902
New Condominiums	1,710	1,768	+57	+3.4%		1,664
Custom-Built Houses and Renovations	917	1,010	+92	+10.1%		810
Renter's Network	571	589	+17	+3.1%		491
Others Note	656	725	+69	+10.6%		469
Other Businesses Note 2	133	146	+13	+9.9%	•	110

Note 1: "Others" in Real Estate Information Service comprises "HOME'S Estimation for Relocation", "HOME'S Elderly Care Service", other HOME'S business, overseas business, etc.

Note 2: "Other Businesses" comprises "Lococom", "MONEYMO", "eQOL Skincare", "Casualty Insurance Agency Business", and "Event Cal", among others. Local Information Services are calculated as Other Businesses.

^{*1} The strong performance recorded in the FY03/2014 first half has been continuing up until now

^{*2} No SEO effect erosion has occurred following the site redesign carried out on October 1, 2013

Mid/Long-term goals

[Corporate Management Metrics]

- 1. Aim to achieve 25% operating profit margin
- 2. Improve productivity
- 3. Return of profits to shareholders through continuous dividend payments and increased profits

(Business Development)

- 1. HOME'S as Absolute No.1 = Improve property comprehensiveness
 - 2. Overseas Business Expansion
 - 3. Secure a new revenue base

International Expansion

Asia · ASEAN

Real Estate Information Service

New Departments

- Local Community Information Service "Lococom"
- Financial Information Service "MONEYMO" etc.

Aim to improve the infrastructure of living by develop business that follow our Corporate Philosophy

Main Business

 Real Estate Information Service "HOME'S" and Services for real estate industry client

Time

Business Management Philosophy

Company Credo

Altruism

Our priority is making people happy. Everyone in the world: Consumers, Clients, Coworkers, Family, and so on... First and foremost, make someone happy. Before you realiza it, you'll be happy too. That is altruism.

Corporate Philosophy

Our corporate philosophy is to "Create a society where everyone can attain <u>comfort</u> and <u>happiness</u> through continuing social innovations.

NEXT Co., Ltd. TSE 1st section 2120

Reference Materials

Reference Materials

President's Profile	p.37
NEXT's service offerings	p.38
"HOME'S" Business Model	pp.39-40
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President's Profile



Career History	
April, 1991	Joined Recruit COSMOS Co., Ltd. Responsible for condominium sales and circulated property brokering.
July, 1991	Temporarily dispatched to the Recruit General Personnel Business Department. This move was later made permanent. Primarily engaged in new graduate hiring, mid-career hiring, and personnel service corporate sales.
July, 1995	Left Recruit. Founded NEXT HOME Co., Ltd., which later became NEXT Co., Ltd., and started business operations.
March, 1997	Founded NEXT, Co., Ltd., and appointed President and CEO .
November, 2011	Appointed General Manager of NEXT, Co., Ltd.'s HOME'S Business Department (current position).

■ The Founding of the Company

While working at Recruit COSMOS (now COSMOS INITIA), he had a young couple as his clients. He showed them a property that they were very interested in, and decided immediately to purchase. However, their loan application was rejected, and they were crestfallen. Inoue, seeing this, determined to find another property that would satisfy their desires, so he began showing them various properties, regardless of whether the properties were handled by Recruit COSMOS.

Eventually, the couple signed a contract for a condominium that Inoue had shown them, but which was handled by another company. Inoue was scolded by his manager, but this did not detract from his strong desire to keep bringing smiles to peoples' faces, as he had to the faces of the young couple.

At the time, access to real estate property information was relatively closed, and even for Inoue, part of the real estate industry, obtaining information on properties was both time and labor intensive. In 1997, Inoue founded NEXT, Co., Ltd., as a way to change the real estate system itself and its "asymmetry of information", in which general customers, for whom obtaining property information required even more of an investment in time and effort, had to pick properties from only a limited selection of data.

NEXT's service offerings

Under the corporate slogan "Designing Delightful Encounters," NEXT provides, through the internet, various kinds of lifestyle services related to not only "residential properties" but also "local community" and "finance" in order to help people in the world lead comfortable lives with peace of mind anytime anywhere















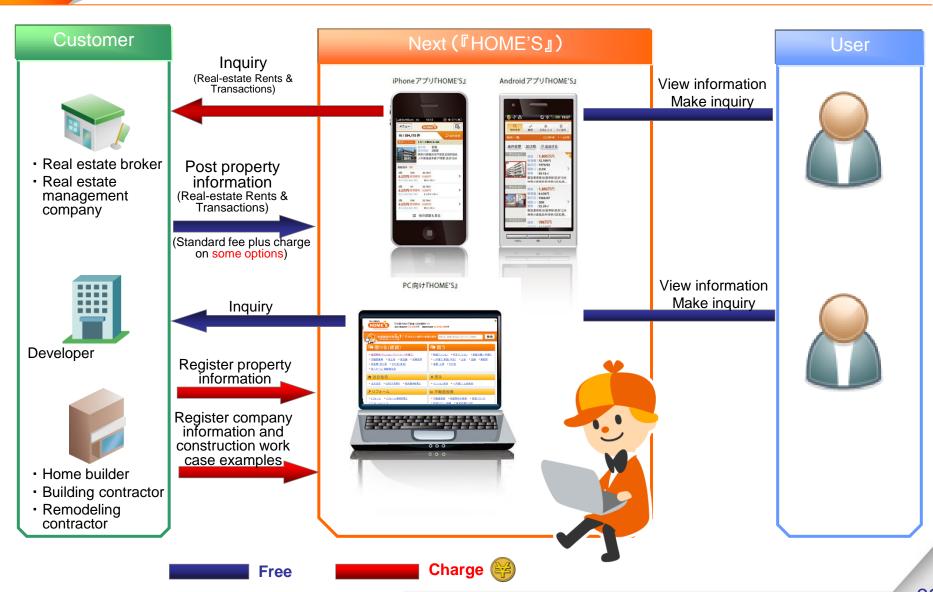




"HOME'S" Business Model

Point

"HOME'S" business model: Fee structure based on the number of inquiries



HOME'S Real Estate Information Service Business Model



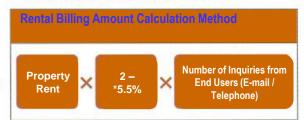
Unlimited postings + billing based on number of inquiries

HOME'S Basic Membership Fee (tax not included)

(tast not mo	
Number of properties listed on HOME'S	Unlimited
Number Registered	Unlimited
Special Advertising Point Frame	5 Points
Panoramas	5
Monthly Usage Fee	10,000 yen

^{*} The billing percentage varies based on the number of inquiries. (The percentage falls the greater the response.) All inquiries from a single end user are counted as a single inquiry. In addition to the basic membership fee, members using option services must pay option service fees.

Rental Billing (tax not included)



Number of Inquiries	Billing Rate
1 to 15 inquiries	5.5%
16 to 60 inquiries	4.0%
61 or more inquiries	2.0%

Sale / Investment Billing
(tax not included)

Sale / Investment Billing Amount Calculation Method

Property

0.01 - Number of Inquiries from End Users (E-mail /

Telephone)

*0.05%

Number of Inquiries	Billing Rate
1 to 5 inquiries	0.05%
6 to 20 inquiries	0.02%
21 or more inquiries	0.01%

The higher the number of inquiries, the lower the billing rate

amount



Summary of Statements of income Sales per segment

Summary of Statements of income

Unit: Million yen	FY2013 1H	FY2013 2H	FY2014 1H	FY2014 2H (Forecast)
Sales	5,500 ¦	6,462	6,852	7,430
Cost of Sales	163	212	206	284
Selling, General, & Administrative (SG&A) Expenses	4,394	5,600	5,232	6,868
Personnel Costs	1,515	1,736	1,779	1,852
Advertising Costs	1,386	2,067	1,726	2,762
Operating Expenses	119¦	235	179	343
Depreciation and Amortization Costs	194	273	254	214
Other Selling, General, & Administrative Expenses	1,178	1,287	1,291	1,695
Operating Profit	942	648	1,413	276
Net Profit	525	88	826	114
Operating Profit Margin	17.1%	10.0%	20.6%	3.7%

Sales per segment

Unit: million yen	Segment	FY2013 1H	FY2013 2H	FY2014 1H	FY2014 2H (Forecast)
	Rental & Real Estate Trade	2,969	3,544	3,624	4,033
	New Houses		1,026	1,148	1,234
information Custom-buil	New Condominium	732	932	864	903
	Custom-built house and refurbishment	388	421	522	487
Renter's Network		231	259	272	317
	Others	247	221	354	371
Others	Others	54	56	65	81
	Total	5,500	6,462	6,852	7,430

Additional information

Profit and loss statement

	Previous year FY03/2013 (Apr-Sep)		Current FY03/2 (Apr-S	2014	Comparison		
	Amount	Ratio	Amount	Ratio	Change	Percentage change	
Sales	5,500	100.0%	6,852	100.0%	+ 1,351	+24.6%	
Real estate information services	5,445	99.0%	6,787	99.0%	+ 1,341	+ 24.6%	
Rental & Real Estate Trade	2,969	54.0%	3,624	52.9%	+ 655	+ 22.1%	
New condominium	875	15.9%	1,148	16.8%	+ 273	+31.2%	
New Houses	732	13.3%	864	12.6%	+ 132	+ 18.1%	
Custom-built house and refurbishment	388	7.1%	522	7.6%	+133	+34.4%	
Renter's Network	231	4.2%	272	4.0%	+40	+ 17.4%	
Others	247	4.5%	354	5.2%	+106		
Others	54	1.0%	65	1.0%	+10	+19.0%	
Cost of sales	163	3.0%	206	3.0%	+43		
Selling, general & administrative (SG&A) expenses	4,394	79.9%	5,232	76.4%	+837	+ 19.1%	
Personnel costs	1,515	27.5%	1,779	26.0%	+264	+ 17.5%	
Advertising costs	1,386	25.2%	1,726	25.2%	+340	+24.6%	
Operating expense	119	2.2%	179	2.6%	+60	+50.4%	
Depreciation/amortization cost	194	3.5%	254	3.7%	59	0	
Other selling, general & administrative (AS&A) expenses	1,178	21.4%	1,291	18.8%	+112		
Operating profit	942	17.1%	1,413	20.6%	+ 471	+50.0%	
Net profit	525	9.5%	826	12.1%	+301	+57.4%	

Number of Properties Posted and Affiliated Stores of Rental & Real Estate Trade

	FY03/2013	FY03/2014	Comparison			
Unit : properties	as of Sep.30	as of Spt.30	Change	Percentage change		
Number of Listed Properties	3,724,940	4,001,223	+276,283	7.4%		
Hokkaido & Tohoku	147,553	142,364	-5,189	-3.5%		
North Kanto	133,143	144,101	+ 10,958	8.2%		
Capital Region	1,631,861	1,777,279	+ 145,418	8.9%		
Hokuriku & Koshinetsu	70,724	79,981	+9,257	13.1%		
Tokai	325,665	361,792	+36,127	11.1%		
Kinki	961,867	953,028	-8,839	-0.9%		
Chugoku	169,468	253,917	+84,449	49.8%		
Shikoku	69,472	86,035	+ 16,563	23.8%		
Kyushu & Okinawa	215,187	202,726	-12,461	-5.8%		

	FY03/2013	FY03/2014	Comp	arison
Unit : stores	as of Sep.30	as of Spt.30	Change	Percentage change
Number of Affiliated Stores	9,808	11,224	+ 1,416	+ 14.4%
Hokkaido & Tohoku	233	326	+93	+39.9%
North Kanto	227	378	+ 151	+66.5%
Capital Region	6,440	7,113	+673	+ 10.5%
Hokuriku & Koshinetsu	177	181	+4	+2.3%
Tokai	377	672	+ 295	+78.2%
Kinki	1,876	1,975	+99	+5.3%
Chugoku	150	181	+31	+20.7%
Shikoku	92	104	+ 12	+ 13.0%
Kyushu & Okinawa	236	294	+ 58	+24.6%

	FY03/2013	FY03/2014	Comparison		
Unit : yen	as of Sep.30	as of Spt.30	Change	Percentage change	
Sales per affiliated stores	53,743	56,158	2,415	+4.5%	

Additional information

Quarterly consolidated statements of income

Quarterly concentrated state		FY03/	2012			FY03/	′2013		FY03/	2014
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Sales	2,357	2,462	2,486	3,012	2,737	2,763	2,939	3,522	3,398	3,454
Real estate information	2,337	2,438	2,462	2,983	2,709	2,736	2,911	3,494	3,366	3,420
Rental & Real Estate	1,398	1,405	1,415	1,737	1,477	1,491	1,568	1,975	1,797	1,826
New condominium	304	335	364	390	428	447	484	542	552	596
New Houses	320	361	330	400	367	364	410	522	451	413
Custom-built house	129	137	149	179	193	195	195	225	256	266
Renter's Network	89	95	102	110	113	118	128	131	135	137
Others	94	103	99	163	128	119	124	97	173	180
Others	20	23	23	29	28	26	27	28	31	33
Cost of sales	58	70	68	94	81	82	95	117	102	104
Selling, general & administrative (SG&A) expenses	2,305	2,134	2,083	2,552	2,134	2,260	2,404	3,195	2,433	2,798
Personnel costs	911	742	686	845	770	744	767	993	806	973
Advertising costs	567	587	619	961	629	756	777	1,290	774	952
Operating expense	50	53	68	68	55	63	105	130	84	95
Depreciation/amortizat	119	124	117	118	96	98	128	144	131	122
Other selling, general & administrative (SG&A) expenses	656	627	591	557	581	596	626	636	637	654
Operating profit	-5	257	334	366	521	420	439	209	862	550
Net profit	-11	85	178	212	297	228	175	-86	516	309
Operating profit margin	-0.3%	10.5%	13.5%	12.2%	19.1%	15.2%	14.9%	5.9%	25.4%	15.9%

Quarterly consolidated sales and operating profit and loss per segment

,		FY03/	2012			FY03	FY03/2014			
	Q1	Q2	Q3	Q4	Q1	Q2	Q4	Q4	Q1	Q2
Sales	2,357	2,462	2,486	3,012	2,737	2,763	2,939	3,522	3,398	3,454
Real estate information	2,337	2,438	2,462	2,983	2,709	2,736	2,911	3,494	3,366	3,420
Others	20	23	23	29	28	26	27	28	31	33
Operating profit	-5	257	334	366	521	420	439	209	862	550
Real estate information	307	583	508	514	626	513	508	253	887	564
Others	-312	-325	-173	-148	-104	-93	-69	-44	-24	-14
Operating profit margin	∆0.3%	10.5%	13.5%	12.2%	19.1%	15.2%	14.9%	5.9%	25.4%	15.9%
Real estate information	13.1%	23.9%	20.6%	17.2%	23.1%	18.8%	17.5%	7.3%	26.4%	16.5%
Others	_	_	_	_	-			_	_	_

Additional information

[Number of Apartments for Sales(annual)] Source:Real Estate Economic institute Co.LTD																
	2006	2007	2008	2009	2010	2011	2012	Jan-13	Feb-13	Mar-13	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13
Capital Region	74,463	61,021	43,733	36,376	44,535	44,499	45,602	1,721	3,491	5,139	4,093	4,967	4,888	5,306	4,145	5,968
year-on-year	-11.5%	-18.1%	-28.3%	-16.8%	+22.4%	-0.1%	+2.5%	-5.4%	-10.9%	+48.4%	-2.8%	49.2%	+22.0%	31.6%	53.3%	+77.3%
Kinki	30,146	30,219	22,744	19,784	21,716	20,219	23,266	913	2,116	2,536	1,347	1,989	2,417	2,111	1,994	3,671
year-on-year	-8.8%	+0.2%	-24.7%	-13.0%	+9.8%	-6.9%	+15.1%	-9.3%	+51.8%	+9.5%	-7.8%	∆3.4%	+15.3%	-18.8%	+56.3%	+85.3%
Other	51,257	42,430	31,560	23,435	18,450	21,864	24,993									
year-on-year	+2.0%	-17.2%	-25.6%	-25.7%	-21.3%	+18.5%	+14.3%									
Nationwide	155,866	133,670	98,037	79,595	84,701	86,582	93,861									
year-on-year	-6.9%	-14.2%	-26.7%	-18.8%	+6.4%	+2.2%	+8.4%									
[Trend of Price for Apartements (annual)] Source:Real Estate Economic institute Co.LTD																
unit:ten thousand yen	2006	2007	2008	2009	2010	2011	2012	Jul-13	Aug-13	Sep-13	Jul-13	Aug-13	Sep-13	Jul-13	Aug-13	Sep-13
Capital Region	4,200	4,644	4,775	4,535	4,716	4,578	4,540	4,724	4,289	4,807	4,728	4,895	4,833	5,128	4,796	5,043
year-on-year	+2.2%	+10.6%	+2.8%	-5.0%	-4.0%	-2.9%	-0.8%	9.6%	-4.2%	3.0%	7.1%	4.2%	7.9%	9.9%	0.5%	22.4%
Kinki	3,380	3,478	3,513	3,411	3,452	3,490	3,438	3,642	3,516	3,540	3,433	3,534	3,551	3,522	3,419	3,514
year-on-year	+6.8%	+2.9%	+1.0%	-2.9%	+1.2%	+1.1%	-1.5%	11.1%	8.8%	-5.6%	5.6%	2.7%	-1.3%	-1.5%	-1.9%	0.8%
Nationwide	3,560	3,813	3,901	3,802	4,022	3,896	3,824									
year-on-year	+2.0%	+7.1%	+2.3%	-2.5%	+5.8%	-3.1%	-1.8%									
[New build properties(anual)] Source:Ministry of Land, Infrastructure, Transport and Tourism																
	2006	2007	2008	2009	2010	2011	2012	Jul-13	Aug-13	Sep-13	Jul-13	Aug-13	Sep-13	Jul-13	Aug-13	Sep-13
House for rent	543,463	441,733	464,851	321,470	298,014	285,832	318,521	24,649	22,257	25,986	27,842	26,614	30,504	31,012	29,548	31,892
year-on-year	+7.8%	-18.7%	+5.2%	-30.8%	-7.3%	-4.1%	+11.4%	+1.6%	-2.4%	+10.7%	+7.8%	11.6%	+13.1%	+19.4%	7.0%	+21.5%
Apartment house	238,614	168,918	182,555	76,678	90,597	116,755	123,203	10,067	13,043	9,576	10,718	12,893	10,274	10,320	10,929	12,497
year-on-year	+4.0%	-29.2%	+8.1%	-58.0%	+18.2%	+28.9%	+5.5%	-1.0%	+15.9%	-8.3%	-22.0%	+33.1%	46.0%	4.0%	+6.0%	35.6%
House	138,261	124,238	115,785	91,254	110,358	116,798	122,590	10,561	10,154	10,495	10,559	10,881	11,651	11,305	11,983	11,396
year-on-year	+0.3%	-10.1%	∆6.8%	-21.2%	+20.9%	+5.8%	+5.0%	+10.1%	+1.9%	+8.2%	+15.4%	+10.1%	+9.4%	+8.4%	+11.3%	+12.4%
Owned properties	358,519	314,865	318,511	284,631	305,221	305,626	311,589	23,561	22,987	24,879	28,357	28,902	30,699	31,475	31,379	32,128
year-on-year	+1.5%	-1.2%	+1.2%	-10.6%	+7.2%	+13.3%	+2.0%	+8.6%	+2.3%	+11.4%	+17.5%	+13.5%	+13.8%	+11.1%	+11.2%	+14.2%
[Internal migrants(annual)] Source: Ministry of Internal Affairs and Communications								nmunications								
	2006	2007	2008	2009	2010	2011	2012	Jul-13	Aug-13	Sep-13	Jul-13	Aug-13	Sep-13	Jul-13	Aug-13	Sep-13
Internal migrants	5,564,346	5,498,941	5,356,935	5,300,025	5,084,579	5,044,239	5,018,166	294,759	326,280	828,535	812,584	370,918	302,034	385,184	357,063	328,167
vear-on-vear	-0.7%	-1 2%	-2.6%	-1 1%	-4 1%	-0.8%	-0.5%	-0.3%	-3.4%	-1 7%	6.5%	-4 8%	-3.8%	5.8%	-3.0%	8.8%

Corporate profile

Company name	NEXT Co., Ltd (TSE 1st Section: 2120)
Representative	President and CEO Takashi Inoue
Established	March 12, 1997 (Accounting year end: March)
Paid-in capital	1,997 million yen, Number of shares outstanding: 18,805,000 shares (Number of the Treasury Shares: 12,106)
Consolidated number of employees	578 (including contingent employees totaling 70) A increase of 39 from March 31, 2013
Business contents	Real estate information service Others
Major shareholders	Directors of NEXT Co., Ltd.
	Rakuten, Inc. (NEXT Co., Ltd. is an equity method affiliate of Rakuten, Inc.)
Headquarters address	Shinagawa Front Building (general reception 3 rd floor), 2-3-13, Konan, Minato-ku, Tokyo
Consolidated subsidiaries (equity interest ratio)	Renter's Co.(100%) HOME'S PROPERTY MEDIA(THAILAND)CO.,LTD. (99.9%) PT. Rumah Media(50.0%) Next Property Media Holdings Limited(90.2%)

IR Information Contact Details





Business Planning Dept.

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http://www.next-group.jp/en/ (English)

Facebook

http://www.facebook.com/next.group.jp



IR News

Contact

In order to provide information to our stakeholders promptly and to help to better familiarize themselves with NEXT, we distribute "IR News" each time we update information on our company website involving monthly data and other information releases.

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