Designing Delightful Encounters



NEXT Co., Ltd. (TSE 1st section 2120) Annual Report of Financial Statement

Third Quarter of Year Ended March 31, 2015 (April 2014 to December 2014)

Opinions and forecasts expressed in this document are those of management as of the date of publication and management does not offer any guarantee regarding their accuracy. Please note that actual business performance and results may differ materially from such opinions and forecasts due to changes in various factors.

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The real estate information service business performed strongly

Consolidated sales for the nine months to December 31, 2014 grew 13.7% year-on-year

Operating profit for the period declined 6.3% year-on-year on the back of the Company's strategic investment programs

Property information comprehensiveness = Important indicator for our competition strategy The total number of properties listed online averaged **5.34 million** for December 2014 (up 872,000 year-on-year)

Posted **record** monthly sales and member agency count

The fiscal year ending March 31, 2015 is a period of **investmen**t for NEXT, which aims to **achieve increased user share**

Step up advertising and smart device support service

Consolidation of **Trovit**, a company previously acquired by NEXT, in its consolidated financial statements was scheduled to start in January 2015

Financial Results for the 3Q of the Fiscal Year Ending March 31, 2015

Key Indicators Financial results for 3Q of the fiscal year ending March 31, 2015



CHECKI Consolidated financial results

CHECKI HOME'S Rental & Real Estate Trade: Key indicators



Simple Profit & Loss Statement

Financial results for 3Q of the fiscal year ending March 31, 2015

PO	respectively		ating profit o	leclined 6		t pro		ed 0.5% ye	ar on year,
	(Unit: Million yen)	[Accumulated Total] FY03/2014 (Apr – Dec)	[Accumulated Total] FY03/2015 (Apr – Dec)	Change (year-on- year)	Percentage change (year-on-year)		[Quarterly] FY03/2014 (Oct – Dec)	[Quarterly] FY03/2015 (Oct – Dec)	Percentage change (year-on-year)
	Sales	10,408	11,831	+ 1,422	+ 13.7%	*1	3,556	4,080	+ 14.7%
	Cost of sales	336	388	+ 52	+ 15.5%		129	153	+ 18.5%
Sellin	ng, general & administrative (SG&A) expenses	7,867	9,377	+ 1,509	+ 19.2%		2,635	3,007	+ 14.1%
	Personnel costs	2,628	3,006	+ 378	+ 14.4%	*2	848	1,026	+ 20.9%
	Advertising costs	2,633	3,312	+ 678	+ 25.8%	*3	906	869	4.1%
	Operating expenses	296	498	+ 201	+ 68.0%	*4	117	201	+ 72.3%
	Depreciation/amortization costs	347	277	69	20.1%		92	99	+ 6.7%
	Other selling, general & administrative (SG&A) expenses	1,962	2,282	+ 320	+ 16.3%	*5	670	809	+ 20.7%
	Operating profit	2,204	2,065	139	6.3%		791	921	+ 16.4%
Net profit		1,282	1,275	6	0.5%		455	588	+ 29.2%
Оре	rating profit margin (OPM)	21.2%	17.5%	3.7р	-		22.2%	22.6%	-

Sales grow 13.7% operating profit declined 6.3% and not profit decreased 0.5% year on year

*1 Sales for the real estate information service business in the nine months to December 31, 2014 grew 13.6% year-on-year. In particular, sales for the core "Rental & Real Estate Trade" service continued to grow at a double-digit rate, posting a year-on-year increase of 19.3% (for details, please see page 8).

*2 Personnel costs increased due to the expanded number of employees (623 employees, up from 570 employees).

*3 Advertising activities, comprising TV commercials, public transport advertisements, YouTube advertisements and digital marketing, were implemented for expanded target areas and in increased quantities (for details, please see page 19).

*4 The rise in operating expenses was attributable to the cost for UX surveys aimed at delivering improved service and to the growing travel expenses resulting from overseas business trips.

*5 There was an increase in expenses for corporate acquisition and in IT system use fees and smart device service delivery expenses.

Sales Breakdown Financial results for 3Q of the fiscal year ending March 31, 2015

POINT Operating profit margin of third quarter total deteriorated due to the Company's strategic investment programs. For the third quarter, the operating profit margin improved by 0.3 % points.



Cost of sales and other selling, general & administrative (SG&A) expenses: An increase occurred due to the costs of the Company's smartphone devicerelated services and website renovation and to the costs of corporate acquisition.

Advertising costs: In order to gain increased user share as early as possible, the Company strategically stepped up its advertising activities composed mainly of branding promotion programs (for details, please see page 19).

Personnel costs: The consolidated number of employees for the nine months to December 31, 2014 (from April 1 to December 31, 2014) averaged 623, up from 570 for the same period a year ago. The ratio of personnel costs to sales for the period was more or less flat compared to the same period a year ago.

POINT

Sales for the Rental & Real Estate Trade business increased by a massive 19.3% year on year. New Houses, Custom-Built Houses, and Renovations continued to be exposed to the adverse effects of the consumption tax hike.

(Unit: Million yen)	[Accumulated Total] FY03/2014 (Apr – Dec)	[Accumulated Total] FY03/2015 (Apr – Dec)	Change (Year-on- year)	Percentage change (Year-on- year)		[Quarter] FY03/2014 (Oct – Dec)	[Quarter] FY03/2015 (Oct – Dec)	Percentage change (Year-on-year)
Sales	10,408	11,831	+ 1,422	+ 13.7%		3,556	4,080	+ 14.7%
Real Estate Information Services	10,311	11,712	+ 1,401	+ 13.6%		3,524	4,042	+ 14.7%
Rental & Real Estate Trade	5,553	6,625	+ 1,072	+ 19.3%	*1	1,889	2,362	+ 25.0%
New Houses	3,145	3,279	+ 133	+ 4.2%	*2	1,096	1,107	+ 0.9%
Custom-Built Houses and Renovations	762	621	141	18.5%	*3	240	166	30.8%
Realtor's Network Note 1	464	659	+ 195	+ 42.1%	*4	174	230	+ 32.0%
Others Note 2	384	526	+ 141	+ 36.8%	*5	123	176	+ 43.2%
Other Businesses Note 3	97	118	+ 20	+ 21.3%		32	38	+ 18.1%

Note 1: The Realtor's Network sales are composed of those from "CRM services for leasing companies," "business support services for real estate developers" and "website design tools." Note 2: "Others" of the Real Estate Information Services consists of "HOME'S Nursing Care," "HOME'S Moving Estimates," "HOME'S Renovation," "HOME'S Storage Room," overseas business, and so on.

Note 3: "Other Businesses" comprise "MONEYMO" and "HOME's Style Market," among others.

*1: Because SEO is strong, the numbers of site visitors and inquiries are on the rise. The number of agencies increased to a record high thanks to its sales efforts (for details, page 16).

*2: The Company continued to be exposed to the adverse effects of the consumption tax hike. The average number of condominiums listed online for the nine months to December 31, 2014 (from April 1 to December 31, 2014) declined 7.5% year-on-year. The average number of new houses listed online rose 5.7% year-on-year thanks to its sales efforts.

*3: Custom-Built Houses and Renovations continued to be exposed to the adverse effects of the consumption tax hike.

Sales for the third quarter declined 30.8% year-on-year since, starting from October 1, 2014, the fee structure for the Renovations service was changed from the pay-per-inquiry fee structure to the pay-per-transaction fee structure, moving back the timing of the fee charging procedures.

*4: Sales for the Realtor's Network business grew year-on-year due to the launch in July 2014 of the real estate developer business support service (DMP service).

*5: Sales for the HOME'S Nursing Care business grew 40.2% year-on-year thanks to the increased numbers of property listings and inquiries.

Profit and Loss by Segment Financial results for 3Q of the fiscal year ending March 31, 2015

POINT

Operating profit for the Real Estate Information Services business for the nine months to December 31, 2014 declined 5.8% year-on-year due to NEXT's strategic investments. In the third quarter, it grew 19.1% year-on-year.

(Unit: Million yen)	[Accumulated Total] FY03/2014 (Apr – Dec)	[Accumulated Total] FY03/2015 (Apr – Dec)	Change (Year-on- year)	Percentage change (Year-on- year)	[Quarter] FY03/2014 (Oct – Dec)	[Quarter] FY03/2015 (Oct – Dec)	Percentage change (Year-on- year)
Real Estate Information Services	2,251	2,120	131	5.8%	799	951	+ 19.1%
Other Businesses	47	55	8	-	8	31	-
Consolidated operating profit	2,204	2,065	139	6.3%	791	921	+ 16.4%

Note: Intersegment transactions were not excluded.

Note: No year-on-year percentage change is shown if operating loss was recorded for a year-ago period or the period under review.

Real Estate Information Services: Operating profit was more or less in line with the plan, posting year-on-year growth for the third quarter as it was a period of a temporary lull in the Company's advertising costs spending activities.

Other Businesses: The "EventCal" and "eQOL Skin Care" services were terminated in the second quarter of the previous fiscal year. Operating loss grew year-on-year, affected by the addition of the costs for the "HOME'S Style Market" website, an interior EC site launched in April 2014.

Financial Results as Compared to the Forecast and Achievement Rates for the Fiscal Year Ending

March 31, 2015 Financial results for 3Q of the fiscal year ending March 31, 2015

	Operating	profit and	l loss		Sales by service category					
(Unit: Million yen)	[Actual] FY03/2015 (Apr – Dec)	[Forecast] FY03/2015 (Apr – Mar)	Difference	Achievement rate	(Unit: Million yen)	[Actual] FY03/2015 (Apr – Dec)	[Forecast] FY03/2015 (Apr – Mar)	Difference	Achievement rate	
Sales	11,831	17,895	6,064	66.1%	Sales	11,831	17,895	6,064	66.1%	
Cost of sales	388	560	171	69.3%	Real Estate Information	11,712	17,699	5,986	66.2%	
Selling, general & administrative (SG&A) expenses	9,377	15,173	5,795	61.8%	Services Rental & Real Estate Trade	6,625	9,547	2,922	69.4%	
Personnel costs	3,006	4,433	1,426	67.8%	New Houses	3,279	4,571	1,292	71.7%	
Advertising costs	3,312	5,563	2,250	59.5%	Custom-Built Houses and Renovations	621	929	308	66.9%	
Operating expenses	498	887	388	56.2%	Realtor's Network	659	977	317	67.5%	
Depreciation/amortizati on cost	277	434	157	63.8%	Others	526	1,672	1,146	31.5%	
Other selling, general & administrative (SG&A) expenses	2,282	3,854	1,571	59.2%	Other Businesses	118	196	77	60.3%	
Operating profit	2,065	2,162	96	95.5%						
Net profit	1,275	1,116	+ 158	114.2%						
Operating profit margin (OPM)	17.5%	12.1%	+ 5.4p							

Sales

Sales progressed more or less in line with the revised forecast. The sales achievement rate stood at 69.8%, excluding the projected sales of 943 million yen by Trovit.

While a sales achievement rate of 31.5% was recorded by the Others business of the Real Estate Information Services, the rate was at 72.2%, if excluding the projected sales of 943 million yen by Trovit the consolidation of which was scheduled to start in the fourth quarter.

Profit

Net profit, albeit running ahead of the forecast level already, was more or less in line with the plan. In the fourth quarter, the Company is in the process of strategically conducting its branding promotion programs in increased quantities.

Trovit

Sales are projected at 943 million yen, operating profit at 368 million yen and goodwill amortization expenses at 534 million yen (calculated on the basis of 140 yen to the euro)

Dividend Forecast for the Fiscal Year Ending March 31, 2015

Financial results for 3Q of the fiscal year ending March 31, 2015

NEXT's dividend increase forecast remains unchanged at this time

Dividend per share



For the current fiscal year, NEXT intends to pay out, as dividends 20% of consolidated net profit as it did in the previous year. The current fiscal year is transitional as IFRS is scheduled to be implemented, starting from the next fiscal year. Once IFRS is in place, goodwill will no longer be amortized. Especially because of this, we intend to calculate the dividend for the current fiscal year, based on net profit excluding the effects of (1) Trovit's financial results and (2) goodwill amortization expense associated with the acquisition of Trovit stock. For the current fiscal year, NEXT now forecasts net profit at 1,386 million yen and per-share dividend at 4.92 yen, excluding the above-mentioned effects.

Should there be a change in net profit before the effects of (1) and (2) above in the coming months, however, we will review, when appropriate, the projected dividend per share, which is intended to represent a payout ratio of approximately 20%, and will release the outcome of the review in a prompt manner.

Consolidated Balance Sheet and Goodwill

Financial results for 3Q of the fiscal year ending March 31, 2015

The acquisition of Trovit caused goodwill to increase by 10,951 million yen and short-term borrowings by 7,000 million yen

ι	Jnit: Million yen	End of Previous Year (Mar 31, 2014)	End of 3Q (Dec 31, 2014) Change	Percentage change	Main reasons change	for		
	Assets	13,409	20,79	2 + 7,38	2 + 55.1%	Decrease in cash and dep Increase in goodwill	oosits 4,34 + 10,91		*1
	Current assets	11,109	6,85	5 4,25	4 38.3%	Increase in software Increase in software in pro	+ 26	59 Increase in fixed assets	I
	Fixed assets	2,300	13,93	6 +11,63	6 + 505.9%				
	Liabilities	3,160	9,47	2 +6,31	2 + 199.7%	Increase in short-term bor Decrease in accounts pay other	vable-	 Increase in current liabilitie Decrease in current liabilities 	s *1
	Current liabilities	2,987	9,28	3 +6,29	5 + 210.7%	Decrease in income taxes payable Decrease in provision for	2-	 14 Decrease in current liabilities 56 Decrease in current 	
	Fixed liabilities	172	18	9 + 1	6 + 9.8%	bonuses		liabilities	
	Net assets	10,249	11,31	9 + 1,07	0 + 10.4%	Increase in retained earning	ngs + 1,05	52 Increase in net assets	
Ne	et assets per share	181.55	200.1	8 + 18.6	3 + 10.2%				
G	Goodwill Amortizat			esidual Value at ginning of Period	Apr to Dec 2014 Amortization Amount	Residual Value	Number of Months Outstanding	Amortization Completion Date	
	The former I	_ittel	216	86	32	54	15 months	March 2016	*2
	Trovit Search	n, S.L.	10,951	-	-	-	60 months	December 2019	*2

Note: The value of goodwill was one calculated on a provisional basis since the Company had not yet completed the allocation of the acquisition cost.

*1: The acquisition of Trovit caused goodwill to increase by 10,951 million yen and short-term borrowings by 7,000 million yen. As a result, cash and deposits decreased by 4,345 million yen.

2

*2: NEXT plans to migrate to the IFRS platform in the fiscal year ending March 31, 2016, starting at which no goodwill will be amortized.

Cash Flow Financial results for 3Q of the fiscal year ending March 31, 2015

POINT

The balance of cash and cash equivalents as of December 31, 2014 stood at 2,900 million yen, a decrease of 5,400 million yen year-on-year, and at 3,900 million yen including time deposits

Unit: Million yen	FY03/2014 (Apr-Dec)	FY03/2015 (Apr-Dec)	Change	Main items	FY03/2014 (Apr-Dec)	FY03/2015 (Apr-Dec)
Operating CF	+ 1,535	+ 849	685	Pretax profit of the current term Depreciation Increase/decrease in allowance for doubtful accounts Increase/decrease in accounts payable- other Income taxes paid	2,165 348 130 84 1,001	2,051 277 17 557 1,033
Investment CF	483	13,029	12,546	Cash outflow due to acquisition of subsidiary equity interest Cash outflow due to time deposit Cash outflow due to the acquisition of intangible fixed assets Cash outflow due to acquisition of property, plant and equipment	 279 67	11,254 1,000 705 40
Financial CF	107	+ 6,734	+ 6,841	Cash inflow due to borrowing Payment of dividends	 122	7,000 267
Increase/decrease in cash and cash equivalents	+ 944	5,444	6,389			
Balance of cash and cash equivalents	7,877	2,997	4,879	Cash and equivalents as at December 31, 2014 3,997 million yen, if including time deposits.	amounted to 2,997 n	nillion yen, totaling

A Review of the Third Quarter

Trends in the Total Number of Properties Listed on HOME'S

A review of the third quarter



(*1) Total properties listed for rentals and real estate sales as of January 2015. NEXT data.

Number of Affiliated Stores

A review of the third quarter



Note 1: The data shown above are those based on preliminary figures available as of January 2015. Note 2: The data shown above are subject to change because they are those before consolidation and have yet to be audited by an audit firm.

Rental & Real Estate Trade Monthly Business Results

A review of the third quarter

Due to the Company's effective advertising investment programs, the Rental & Real Estate Trade business in particular posted significant sales growth POINT Monthly sales have been hitting record highs Record high (January 2015 sales) 1,022 3Q sales (year-on-year Sales growth cycle Million yen +25.0%Run advertisements Achieve improved brand appeal Attain enhanced customer recognition Expand sales The user base increases

1Q

2Q

3Q

4Q

Note 1: Shown above are sales for the HOME'S Rental & Real Estate Trade business, excluding other categories of sales.

NEXT has been running effective advertisements

3Q

2Q

1Q

• By strong SEO, keywords that appears at the top in the search engine is increased

4Q

• The number of user responses grew 25% year-on-year (the results from January 1 to January 19, 2015)

Our Initiative

NEXT's Branding Promotion Aimed at Becoming Overwhelming Number One Player in

Japan Our Initiative

Commercial airing across the country Expand the running of TV commercials by 40% or more (year on year) The number of viewable households in Japan: 35.42 million or more

Five stories in which HOME'S, "the number one real estate information website in the number of properties listed online," assists people to "live in their own way"



Additionally conducted public transport and outdoor advertising



TV commercial-linked campaign



Stepped up tie-up advertising





*Reach count data source: The Ministry of Internal Affairs and Communications and other media data 19

O2O Tracking Our Initiative



*INFOSOUND, developed by Yamaha Corporation, is a technology that converts digital information into acoustic signals before transmitting them

Room Creation Simulation System: GRID VRICK our

Our Initiative

Just putting together Lego[®] blocks allows one to create a room in a three-dimensional virtual space

Characteristics of GRID VRICK

 (1) Allows any users to create a floor plan easily
 Place Lego® blocks to create a floor plan

POINT



(2) Decide on where to put doors, windows and furniture Distinguish among different item categories on the basis of block color and shape

Real-time reflection Have a block arrangement change reflected in the floor plan on a realtime basis



Link to GRID VRICK video

Interior Decoration Simulation System: GRID VRICK Our Initiative

A scheme allowing the user to view a GRID VRICK-based room in a true-to-life manner The user is allowed to alter the room fixtures and interior according to his/her preference Replace the sofa

Wearing the "Oculus Rift" device enables the user to have a walk-through experience of the completed room



Link to GRID VRICK video

GRID VRICK Utilization Concept

Our Initiative

Helps improve custom-built house and renovation services

(1) Allows the salesperson to propose plans without waiting for the creation of a floor plan and scale model



(2) The customer can have a more true-to-life experience of what will become the completed property



(3) Can be used also for proposals including information on furniture and interior decoration



Financial Results of Trovit Search, S.L.

To be consolidated starting from January 2015

Summary Financial Results of Trovit Search, S.L.

Recently, both net sales and EBITDA grew substantially POINT **EBITDA** (millions of euros) Sales (millions of euros) €22.5 **€8.1** €17.5 € 5.8 € 2.1 €6.4 **€6.1** €14.6 € 4.8 +28.3% € 5.7 € 1.4 € 1.4 € 2.1 € 3.9 + 33.7% €3.8 € 1.1 € 4.1 4Q 🗲 €9.2 € 2.0 € 4.0 3Q € 5.5 -€ 2.0 € 2.5 € 0.8 € 1.5 € 4.0 € 1.4 € 2.3 € 1.0 2Q 💊 € 3.3 € 2.1 € 5.4 € 1.9 € 1.9 €4.4 € 1.4 € 1.3 € 3.2 1Q -€ 2.3 2011 2011 2012 2013 2012 2013 2014 2014 (Jan - Dec) (Jan - Dec) (Jan - Dec) (Jan – Dec) (Jan - Dec) (Jan – Dec) (Jan – Dec) (Jan - Dec)

Note : Since Trovit's financial closing month is each December, its quarters differ from those of NEXT

Note 2: The data shown above are subject to change because they are those before consolidation and have yet to be audited by an audit firm.

Sales by Trovit Search, S.L. Starting to be Consolidated

Financial Results of Trovit Search S.L.



Note: The data shown above are subject to change because they are those before consolidation and have yet to be audited by an audit firm.

Inquiries Regarding IR Data



https://twitter.com/Next_2120_IR



> NEXT Co. Lak				
About NEXT	Fauncial Results			
Hannah Frei De 120 Hannah Persite	PERMIT A Description		-	
Calcord Scale Remain Geneticies Halard of With Calcording Conversion Robaldions Remain Provide Institute Handhig Provinsion State Exactly	Orderer Del Garriere F. FORDE En garriere, FORDE Del Garriere, FORDE	Never To Constants To Constants	Constant Con	Restaur Department Dep
	International Constants		Langt Could be	uk interational

http://www.next-group.jp/en/ir/financial.html



Guide to IR News

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Please send a blank e-mail to the following e-mail address.

Blank e-mail: touroku@next-group.jp

Reference data

Company Name	NEXT Co., Ltd. (TSE 1st section: 2120)		
	, , , , , - ,		
Representative	Takashi Inoue, President and CEO		
Established	March 12, 1997 (Fiscal year ending March 31)		
Capital 1,999 million yen			
Stock Issued	56,478,000 (including 36,536 shares of treasury stock)		
Consolidated Number of Employees	745 persons (including 98 temporary employees, 120 overseas)		
Business Activities	Real estate information service business Other businesses		
Major Shareholders	NEXT directors, Rakuten, Inc. (15.9%)		
Headquarters	Shinagawa Front Building, 2-3-13 Konan, Minato-ku, Tokyo 108-0075 Japan (reception on 3F)		
Major Subsidiaries () stake	Renters Co. (100%) Lifull(THAILAND) Co., Ltd.(99.9%),fiscal year ends December 31 PT. Lifull Media Indonesia(50.0%), fiscal year ends December 31 Trovit Search, S.L. (100%), fiscal year ends December 31		

President's Profile Reference data

		Career History
NEXT.	April, 1991	Joined Recruit COSMOS Co., Ltd. Responsible for condominium sales and circulated property brokering.
ALLATICO, LL	July, 1991	Temporarily dispatched to the Recruit General Personnel Business Department. This move was later made permanent. Primarily engaged in new graduate hiring, mid-career hiring, and personnel service corporate sales.
	July, 1995	Left Recruit. Founded NEXT HOME Co., Ltd., which later became NEXT Co., Ltd., and started business operations.
	March, 1997	Founded NEXT, Co., Ltd., and appointed President and CEO (current position).
Takashi Inoue, President and CEO	March, 2014	Founded incorporate foundation Next Wisdom Foundation, and assumed the post of Representative Director
	April, 2014	Becomes President and International Business Division Manager (present post)

The Founding of the Company

While working at Recruit COSMOS (now COSMOS INITIA), he had a young couple as his clients. He showed them a property that they were very interested in, and decided immediately to purchase. However, their loan application was rejected, and they were crestfallen. Inoue, seeing this, determined to find another property that would satisfy their desires, so he began showing them various properties, regardless of whether the properties were handled by Recruit COSMOS.

Eventually, the couple signed a contract for a condominium that Inoue had shown them, but which was handled by another company. Inoue was scolded by his manager, but this did not detract from his strong desire to keep bringing smiles to peoples' faces, as he had to the faces of the young couple. At the time, access to real estate property information was relatively closed, and even for Inoue, part of the real estate industry, obtaining information on properties was both time and labor intensive. In 1997, Inoue founded NEXT, Co., Ltd., as a way to change the real estate system itself and its "asymmetry of information", in which general customers, for whom obtaining property information required even more of an investment in time and effort, had to pick properties from only a limited selection of data.

3 Years in Review — Results of Structural Reform (Performance)

Reference data

Structural reform is ushering in the second stage of growth. In the fiscal year Ending March 31, 2015, NEXT has been implementing strategic investment programs, including M&A activities The Company's existing businesses posted record high sales and profit



Mission statement and management philosophy

Company Credo

Altruism

Our priority is making people happy. Everyone in the world: Consumers, Clients, Coworkers, Family, and so on... First and foremost, make someone happy. Before you realize it, you'll be happy too. That is altruism.

Corporate Philosophy

Our corporate philosophy is to "create a society where everyone can attain 'comfort' and 'hapiness' through continuing innovations".













Designing Delightful Encounters



Our medium-term strategy slogan is "Aiming to be a global company through DB and CCS"



Medium- and Long-Term Business Objectives Reference data

We aim to be the undisputed No. 1 in real estate and housing information website, both in POINT quality and volume No. 1 in total properties listed No. 1 in ease-of-use Goals No. 1 in user numbers No. 1 in accuracy of information

Investment Outlook Reference data


Investment Outlook Reference data





Real Estate Segment Tactics Outlook Reference data



POINT Implement branding promotion continuously while measuring effects.



Branding Promotion Enhancement Reference data

Expand channels, areas and ad placement compared to the previous quarter, thereby boosting user share.



The situation of the overseas competitor Reference data



note3 Exchange rate \$1=117.47 yen, GBP1=177.05yen, AUD1= 91.49yen note4 Zillow announces acquisition of Trulia for \$3.5 billion in stock.

Global Service Deliveries Reference data



Overseas Growth Strategy Reference data

POINT Have Trovit's service areas expand further



- Have Trovit's service areas expand further (Trovit JAPAN is scheduled to be launched in the spring of 2015)
- > Operation is not placed the local bases is carried out from Spain

POINT Leverage the know-how accumulated in Japan for overseas operations

Trovit HOME'S



- Leverage the know-how accumulated in Japan for overseas operations (marketing capability enhancement and new service development)
- > Begin generating profits at an accelerated pace on a group-wide basis

Medium- and long-term outlook Reference data

Achieve the undisputed No.1 position in Japan and become a representative Internet company in the world

Toward a Global Share of all Company as an relocating **No.1** Overabundance infrastructure users of real estate 40% information in share of users websites for life using online relocation services Medium-Now Long-term goal term goal

Medium- and Long-Term Growth Outlook Reference data



Quarterly consolidated statements of income

		FY03/	/2013			FY03/	/2014			FY03/2015	
Unit : million yen	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Sales	2,737	2,763	2,939	3,522	3,398	3,454	3,556	4,281	3,852	3,897	4,080
Real estate information	2,709	2,736	2,911	3,494	3,366	3,420	3,524	4,243	3,811	3,858	4,042
Rental & Real Estate Trade	1,497	1,510	1,585	1,980	1,818	1,845	1,889	2,422	2,102	2,161	2,362
Newly-constructed lots	812	829	914	1,010	1,021	1,027	1,096	1,178	1,084	1,087	1,107
Custom-Built Houses and Renovations	193	195	195	225	256	266	240	268	231	224	166
For realtors	113	118	128	131	136	153	174	174	207	223	230
Others	91	82	88	145	132	128	123	199	188	161	176
Others	28	26	27	28	31	33	32	37	41	39	38
Cost of sales	81	82	95	117	102	104	129	136	109	126	153
Selling, general &	2,134	2,260	2,404	3,195	2,433	2,798	2,635	4,050	3,031	3,339	3,006
Personnel costs	770	744	767	993	806	973	848	1,155	989	991	1,026
Advertising costs	629	756	777	1,290	774	952	906	1,862	1,115	1,328	869
Operating expense	55	63	105	130	84	95	117	176	126	170	201
Depreciation/amortization cost	96	98	128	144	131	122	92	91	89	89	99
Other selling, general &	581	596	626	636	637	654	670	764	713	760	809
Operating profit	521	420	439	209	862	550	791	95	712	431	921
Net profit	297	228	175	-86	516	309	455	54	419	267	588
Operating profit margin	19.1%	15.2%	14.9%	5.9%	25.4%	15.9%	22.2%	2.2%	18.5%	11.1%	22.6%

Quarterly consolidated sales and operating profit and loss per segment

		FY03/	/2013		FY03/2014				FY03/2015			
Unit : million yen	Q1	2911	3494	3366	Q1	Q2	Q3	3366	Q1	Q2	Q3	
Sales	2,737	2,763	2,939	3,522	3,398	3,454	3,556	4,281	3,852	3,897	4,080	
Real estate information	2,709	2,736	2,911	3,494	3,366	3,420	3,524	4,243	3,811	3,858	4,042	
Others	28	26	27	28	31	33	32	37	40	39	38	
Operating profit	521	420	439	209	862	550	791	95	712	431	921	
Real estate information	626	513	508	253	887	564	799	104	722	446	951	
Others	-104	-93	-69	-44	-24	-14	-8	-9	-9	-14	-30	
Operating profit margin	19.1%	15.2%	14.9%	5.9%	25.4%	15.9%	22.2%	2.2%	18.5%	11.1%	22.6%	
Real estate information	23.1%	18.8%	17.5%	7.3%	26.4%	16.5%	22.7%	2.5%	18.9%	11.6%	23.5%	
Others	-	-	-	-	-	-	-	-	-	-	-	

Number of Apartments for sales (Monthly)

Unit	Oct-13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14
Capital Region	3,506	5,006	8,246	1,826	2,651	4,641	2,473	4,300	4,222	4,222	2,110	3,336	3,125	3,337	9,389
YoY	21.4%	22.3%	6.1%	6.1%	-24.1%	-9.7%	-39.6%	-13.4%	-20.4%	∆20.4%	∆49.1%	∆44.1%	∆10.9%	∆33.3%	13.9%
Kinki	1,404	1,781	2,405	711	1,668	1,848	1,222	1,588	2,016	2,016	1,217	1,829	1,427	1,975	1,638
YoY	-33.4%	5.0%	-26.5%	-22.1%	82.7%	-12.7%	-9.3%	-20.2%	-4.5%	∆4.5%	∆39.0%	∆50.2%	1.6%	10.9%	∆32.1%

Trend of Price for Apartments (Monthly)

Unit : million yen	Oct-13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14
Capital Region	4,911	4,967	5,338	4,637	5,064	5,215	4,846	5,156	5,532	5,532	5,684	4,764	4,560	5,224	5,022
YoY	16.4%	-0.7%	18.2%	-1.8%	18.1%	8.5%	2.5%	5.3%	7.9%	7.9%	18.5%	∆5.6%	∆7.1%	5.2%	∆5.9%
Kinki	3,382	3,598	3,332	3,475	3,383	3,640	3,430	3,517	3,618	3,618	3,808	3,877	3,587	3,649	3,872
YoY	12.7%	-3.6%	0.8%	-4.6%	-3.8%	2.8%	-0.1%	-0.5%	2.7%	2.7%	11.4%	10.3%	6.1%	1.4%	16.2%

New build properties (Monthly)

Source : Ministry of Land, Infrastructure, Transport and Tourism

Source : Real Estate Economic Institute Co., Ltd.

Source : Real Estate Economic Institute Co., Ltd.

Unit : million yen	Oct-13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14
House for Rent	35,059	35,266	35,634	29,953	27,744	28,925	31,177	27,434	28,623	28,623	28,435	30,082	33,628	32,655	32,478
YoY	3.3%	17.1%	29.8%	21.5%	24.7%	11.3%	12.0%	3.1%	-7.7%	∆7.7%	∆3.8%	∆5.7%	∆4.1%	∆7.4%	∆8.9%
Apartment	8,509	9,037	9,736	11,941	8,674	8,290	8,902	7,307	9,011	9,011	10,188	9,941	10,495	9,255	8,709
YoY	-17.7%	-14.6%	-7.4%	18.6%	-33.5%	-13.4%	-16.9%	-43.3%	-12.7%	∆12.7%	∆6.8%	∆20.4%	23.3%	2.4%	∆10.5%
House	11,766	12,111	12,026	10,530	9,654	10,044	10,737	10,026	10,882	10,882	10,299	10,247	10,146	10,602	10,763
YoY	10.4%	12.1%	10.8%	-0.3%	-4.9%	-4.3%	1.7%	-7.9%	-3.7%	∆3.7%	∆14.1%	∆10.1%	∆13.8%	∆12.5%	∆10.5%
Owned	33,967	34,580	31,858	24,955	22,891	21,650	23,799	22,288	23,524	23,524	24,250	24,617	24,245	24,462	23,725
YoY	17.6%	22.6%	19.1%	5.9%	-0.4%	-13.0%	-16.1%	-22.9%	-25.3%	∆25.3%	∆22.7%	∆23.4%	∆28.6%	∆29.3%	∆25.5%

Internal migrants (Monthly)

Source : Ministry of Internal Affairs and Communications

Unit : people	Oct-13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14
Internal	369,718	316,544	323,785	300,049	328,322	894,633	749,265	340,819	356,646	356,646	351,970	360,790	380,316	304,779	336,902
YoY	-5.7%	-2.3%	-0.6%	1.8%	0.6%	8.0%	-7.8%	-8.1%	-7.4%	∆7.4%	∆6.8%	3.2%	2.9%	∆3.7%	4.1%

Outline of 2013 Housing and Land Statistics Survey Preliminary Results

POINT The total numbers of homes and households in Japan both hit record highs.





Source: The Ministry of Internal Affairs and Communications Statistics Bureau, Housing and Land Survey 2013 Preliminary Results (released on July 29, 2014)

Outline of 2013 Housing and Land Statistics Survey Preliminary Results

The number and ratio of vacant homes in Japan also both hit record highs. NEXT expects to experience growing needs for property advertising.



the purpose of rebuilding them

Source: The Ministry of Internal Affairs and Communications Statistics Bureau, *Housing and Land Survey 2013 Preliminary Results* (released on July 29, 2014)



"HOME'S" is the No.1 real estate and housing information listing site in Japan, specialized for the Internet.





Introduction to "HOME'S"

Service

Rent Buy, Sell Custom-built homes, Renovations Real estate investment Insurance against loss /Life insurance Move Storage Room Rent introduce for the elderly





Smart Device-Targeted Service by the HOME'S Website Service

NEXT delivers smart device-targeted service as well

APP



The iOS and Android applications by the HOME'S website

Displays a complete set of property information available with regard to a given building Allows the user to make a telephone-based property inquiry just by touching the screen once



HOME'S application for visuallyimpaired persons

Equipped with the function to read aloud iPhone texts Allows the user to search for properties by using the "VoiceOver" function



Property visit note application

Enables the user to take notes of property information and his/her impression of the property Allows the user to view other persons' assessment and feedback Enables photographs to be stored



HOME'S check-in application

Campaign-dedicated application Allows Rakuten Super Points to be awarded to the customer for visiting a store and concluding a contract



Sites for Smartphones



You can see a 360-degree view of properties with images that make the scene more alive.

↓Samples of 360-degree panoramic images

https://theta360.com/s/46j

http://goo.gl/E3KGRI

Ranked "NO.1" as the "Easiest" Smartphone Site to Use

No.





(*1) Tribeck Strategies Inc.'s "smart phone website usability diagnosis" (published in April 2012)

The surveyed websites included, of the websites of companies providing major services to smartphone users, portal sites, E-commerce sites, corporate sites, and specialized sites of a specific genre (websites specialized for a specific genre or purpose such as real estate and finance, etc.) <u>http://www.tribeck.jp/release/120405.html</u>

Initiative by the HOME'S Website Service

The user is allowed to select a use method according to his/her various needs

HOME'S	900 900 9492
[[#] 不動産	売却査定サービス 🔜 🍸
大切なお往来いの売	部だから、あなたにとって最高の会社を見つけてもらいたい
お客様の状況に合	わせてご利用いただける 🔕 🚯 2つの査定方法があります。
● 具体的に売却を検討し	
🙆 詳しい査定	こを依頼 じ 匿名で簡易査定を依頼
「不動産会社を	全定依頼を始める(無料)
比較しやすい!	日本と日本見であっつうの(無代) 変変装飾したい物件の所在地と、物件種別を指定してくたさい。
へのアドバイスなど、各社の詳細情報を見比べ、会	· · · · · · · · · · · · · · · · · · ·
社種採が可能	(#たは)住所 ▼砂道府県 ● ▼市区町村 ● ▼町名 ●
お住まいの魅力をアピールできる!	● 物件種別 ◎ マンション ◎ 一戸建て ◎ 土地
あ住まいのアピールボイン トや物に伝えたいことを	0 88-14 0 -HT-2/2/7/1-+
メッセージや写真を添えて 送信可能(任意)	このエリアの査定に対応する不動産会社 一社

Property Sale Assessment Service

(i) Allows the user to make a request for two types of sale assessment, i.e. "real name sale assessment" and "anonymous sale assessment"

(ii) Allows the user to designate the real estate

company to which he/she will make an assessment request

(iii) Enables the user to disclose photos and appeal points

() Is capable of handling warehouses, factories and single-building condominiums

Credit card-based payment settlement service

In collaboration with ROYAL GATE INC., NEXT launched a credit card-based payment settlement service as a service offering targeting HOME'S affiliated stores.

This is a service that enables the tenant to pay **initial tenancy expenses and monthly rent** with his/her credit card.

The Company bears the initial cost and monthly fee for HOME'S affiliated stores. This service can be introduced by the affiliated store under a scheme in which the payment settlement fee is equivalent to 2.4% of the transaction amount, representing one of the lowest fee levels in the industry.



HOME'S support your peace of mind after moving in. POINT

Provides a one-year warranty on previously-owned equipment

"HOME'S Relocation Warranty" service is an equipment warranty service for buying and selling transactions on previously-owned properties. NEXT provides this service in collaboration with Japan Living Warranty Inc.

This is a service in which a one-year warranty is provided to the relocating customer in an amount up to 2.5 million yen.

It enables the customer who has used the HOME'S website to search for properties to secure peace of mind for his/her living environment after the property handover

「HOME'S住みかえ保証」は 売主様・買主様双方の不安を 同時に解消します!
1年間、最大 250 万円の保証 ――――
└└+3ヶ月
※保証期間については、3ヶ月間と1年間で選択が可能です。

A 10-year Warranty is Granted for Facilities of New Single Family Homes

We offer "HOME'S Warranty for Facilities of New Single Family Homes," the first for portal sites through a tie-up with Japan Living Warranty Inc.

We grant a 10-year warranty as oppose to the one-year counterpart normally given by house makers. Why don't you look for your home through HOME'S as we extend

support, which even covers peace of mind after moving in.

Examples of Facilities Covered by Warranty





Kitchen Unit



Bathroom Vanity

Bath Unit



Intercommunication System

Insurance agency search and appointment website

"MONEYMO" provides various services to help users reconsider their finances such as sign up for consultation on life insurance.

- More than 1,000 stores across the country
- Various insurance information
- Mortgage consultation and comparison
- n Consultation with life planners





et" Service

Furniture/interior EC website

"HOME'S Style Market" is an interior EC website where you can select from interior styles. Rather than simply choosing the furniture, you can make a selection while looking at photos of rooms in a catalog-like display and picturing yourself living in them.

- **n** Full of coordination examples
- n Select products with peace of mind
- Advanced Search to match your conditions







Services for Real Estate Industry Service

CRM services for realtors

A business support service provided by NEXT subsidiary Renters for rental property realtors The service provides CRM, batch conversion of property information, and functions for management companies, systematizes complex property management processes and prevents customer support from being the domain of only a few individuals, effectively streamlining realtors' business.



Real estate website creation service

Annex is a "next-generation homepage service" that allows even users without specialized expertise to easily build websites for realtors. Users utilize high-quality templates to simply and affordably build websites for PCs and smartphones.

The service involves a one-time registration fee of 50,000 yen and a monthly fee starting at 10,000 yen.

New Services Tailored to Real Estate Agents to be Released

Service

Launch industry-specific DMP* services targeting real estate agents. Optimize the effect of customers' web ads, thereby helping them increase closing rates and sales.

* DMP = Data Management Platform



Revision to HOME'S Rental & Real Estate Trade Billing Rates

Service

Made partial revision to the pay-per-inquiry-based billing rates for the Rental & Real Estate Trade business Raising the minimum billing rates enabled NEXT to begin making further advertisement-related

investments, and to start achieving increased inquiries and sales



"HOME'S Renovation": Shifting to pay-per-contract Service

Aim to achieve increased profits by shifting to the pay-per-transaction scheme from pay-perinquiry scheme



Comparison with competitor

Item	NEXT	Company A (top player in the industry)
Service	The user is allowed to select a contractor of his/her choice	The user is not allowed to select a contractor of his/her choice (the website does not provide contractor information)
User benefit	Advance payment reimbursement guarantee Cash rebate of up to 1% Extension of equipment guarantee	Completion guarantee
Business model	Pay-per-contract fee scheme	Pay-per-contract fee scheme
Use fee	Upfront fee: 250,000 yen Monthly fee: 10,000 yen Contract fee rate: 6%	Upfront fee: 250,000 yen Monthly fee: 6,000 yen Contract fee rate: 6%
Sales	280 million yen (FY03/2013)	Approx. 1,400 million yen (NEXT estimate)
Total work value	—	Approx. 20,000 million yen (NEXT estimate)



About Trovit Search, S.L.





Intend to Make Trovit Search S.L. a Subsidiary of NEXT

About Trovit Search, S.L.



>	Company name	: Trovit Search, S.L. (headquartered in Spain)	
>	Representative	: Iñaki Ecenarro, President and CEO	
>	Established	: October , 2006	
>	Consolidated Number	of Employees : 91 persons	
>	Business description	: Operation of one of the world's largest aggregator sites	
		(mainly real estate/housing, used car and employment inform	nation)
		: Content partners totaling 20,000 firms and 600-strong payir	ng customers
		: Listed information totaling 120 million pieces (incl. approx.	86 million pieces of real estate information)
>	Financial results	: 22,521K euros (approx. 3,153 million yen) in sales	*Calculated with one euro at 140 yen
	(Fiscal 2014 results)	7,924K euros (approx. 1,109 million) in operating profit	
		5,090K euros (approx. 712 million yen) in net profit	
>	Shares acquired	: 100%	
>	Acquisition considera	tion : Share acquisition cost of 80 million euros + Accompa	nying cost of 100 million yen
		Approx. 11,500 million yen in total	

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Trovit's management About Trovit Search, S.L.

- > The majority of Trovit's directors are personnel from NEXT including Inoue who is President and CEO of NEXT.
- > We dispatch personnel for all directions from Japan and provide full support until the local sites will be on a growth path.



Trovit's management team About Trovit Search, S.L.

As partially mentioned in the "Question 5", the current major management team will continue to promote business activities and maintain the system so that Trovit will not lose its strengths.



Iñaki Ecenarro

CEO&Co-Founder

- Born on July 22,1973 (41 years old)
- MBA/MIT Sloan School of Management (Graduated from MIT)
- Founded Trovit after working at PwC and McKinsey & Company
- When looking for a house, he felt inconvenient to look for a house from multiple portals, and started aggregator business



Marc Sturlese

СТО

- Born on August 1, 1982 (32 years old)
- Has been a search engine technical officer of Trovit for 5 years and appointed as CTO in 2014.
- · Has high ability as an engineer and also excellent in management



Mauricio Silber

COO

- Born on February 19, 1982 (32 years old)
- Joined Trovit after working at Sonico and fnbox
- Has approximately 10-year experience in operation of SEM, SEO and
- PPC, and excellent in Web Marketing

What is aggregation site provided by Trovit? About Trovit Search, S.L.



Trovit operate largest aggregator sites of one of the world's

About Trovit Search, S.L.

With focus on real estate, Trovit provides internet search sites in 43 countries around the world



The number of users of real estate information sites in the world

About Trovit Search, S.L.

The number of users of Trovit per month is in the world's top class in the real estate information sites

Comparison regarding the number of users per month between Trovit and other real estate information sites in the world



Source: SimilarWeb data as of August of 2014. Regarding Trovit, the number is the total number in all deployment countries. The breakdown was calculated by us based on the past data. Other information is values taken from the representative sites of each country.

> Why Trovit has as many as 47 million users per month

- The world's top-class SEO technology. Acquire approximately 90% of traffic for free of charge (SimilarWeb data as of August of 2014)
- Systematize/automate SEO operation
- Operate websites in 39 countries at low cost

> Why portal sites use aggregation site

- Large amount of traffic is maintained
- Low cost! Original WEB customer attraction requires cost and efforts Low-cost WEB customer attraction is possible
- **Secure!** Since the algorithm for search engine is fluctuating, in-house operation has risks.

Advantages of HOME'S x Trovit About Trovit Search, S.L.

Making one group allows to cover almost all SEO technologies, achieving the world's top level of online traffic creation capability



Ex: Words with high search volume such as [Real estate], [Condominium], [Rental], etc.

Ex: Combination of multiple words such as [Setagaya Ward, rental condominium, within 10-min walk, pets allowed], etc.

from this diagram

Trovit JAPAN is scheduled to launch its operations in the spring of 2015

Partner portal sites To act as a provider of multiple categories of information Real estate • Cars NAVITIME Jobs 「らしく」住もう。 HOME A NEXT Group Service Japan **AEON** Housing Mapion 0 \square **Rakuten** 0 trov Real 🖕 Japan **Estate** *The diagram shown above represents a conceptual drawing, and the actual screen image may potentially differ

*Some of the partner portal sites

"Culture fit" of Trovit x NEXT About Trovit Search, S.L.



NEXT's aim is to locate residences of the near future

Strengthen efforts towards new technology

NEXT's aim is to locate residences of the near future

NEXT's aim is to locate residences of the near future









Strengthen efforts towards new technology

NEXT's aim is to locate residences of the near future

A virtual sneak peek app "Room VR"

It was introduced on Monday June 9, 2014 on TV Tokyo "WBS". S J III