

NEXT Co., Ltd. (TSE Section 1 2120)

Earnings Presentation [IFRS]

Second Quarter of the year ending March 31, 2016 (April to September 2015)

The opinions and projections, etc. contained herein represent the judgment of the Company at the time this document was prepared. We provide no guarantees regarding the accuracy of the information. Please keep in mind that actual performance and results may vary significantly due to fluctuations in various factors.

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Key Points

Posted increased sales and profits for 1H of the year ending March 31, 2016

Consolidated sales revenue up 53.5%

EBITDA up 70.9% and net profit up 73.1% year on year, respectively

Rolled out new service offerings one after another as those aimed at turning

NEXT into an absolute top player in Japan

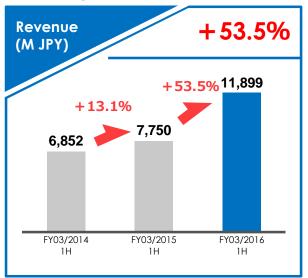
Share expansion by increasing the points of contact with the user

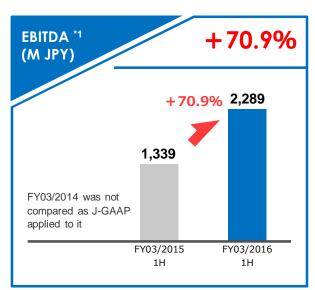
includes the revenue of Lifull Marketing Partners from June 2015 (Company name changed from AXELION, hereafter called Lifull MP)
Integration of the sales divisions in the New Condominiums

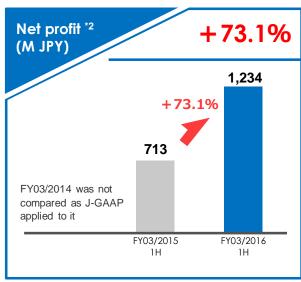
Completed its financing of about 40 billion yen through a third-party allotment of shares to Rakuten Inc. to improve the financial standing and to enhance a collaborative relationship

Highlights of Financial Results for 2Q of the Year Ending March 31, 2016

Earnings Trends (Consolidated)

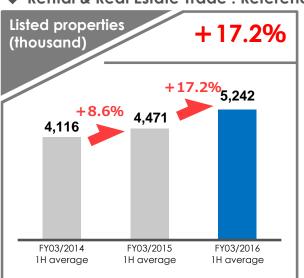


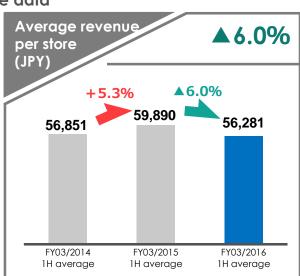




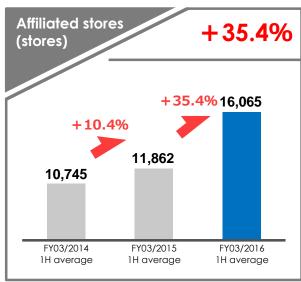
*2 Profit for the year attributable to owners of the parent

Rental & Real Estate Trade : Reference data





*1 profit before depreciation





Net sales up 53.5%, EBITDA up 70.9%, and quarterly net profit up 73.1% year-on-year for significant earnings growth

	Unit : M.JPY	[Cumulative] FY2015/03 (Apr-Sep)	[Cumulative] FY2016/03 (Apr-Sep)	Change	Rate of Change		[Quarter] FY2015/03 (Jul-Sep)	[Quarter] FY2016/03 (Jul-Sep)	Rate of Change
	Revenue	7,750	11,899	+4,149	+53.5%	*1	3,897	6,441	+65.3%
	Cost of sales	234	878	+643	+274.0%	*2	126	737	+484.2%
SG	&A (excluding depreciation and amortization)	6,169	8,676	+2,506	+40.6%	% 3,23	3,237	4,640	+43.3%
	Personnel expenses	1,999	2,845	+845	+42.3%	*3	998	1,479	+48.1%
	Advertising expenses	2,442	3,526	+1,084	+44.4%	*4	1,328	2,002	+50.8%
	Operating expenses	296	454	+157	+53.0%	*5	170	245	+44.1%
	Other costs	1,430	1,849	+419	+29.3%		739	912	+23.3%
(Other revenues and expenses	A 5	▲ 54	▲49	_		▲ 3	▲ 41	_
	EBITDA	1,339	2,289	+949	+70.9%		530	1,022	+92.6%
	Net profit *	713	1,234	+ 521	+73.1%		282	552	+95.6%
	EBITDA margin	17.3%	19.2%	+2.0p	_		13.6%	15.9%	+2.3p
	Depreciation	176	428	+252	+142.9%	*6	88	214	+142.0%

^{*} Net profit for the year attributable to owners of the parent

^{*1} Sales grown at double digits or higher rates in all segments

^{*2} Cost increase due to the start of consolidation of Lifull MP (Note), etc., which mainly handles consulting services and advertising agency services for real estate developers

^{*3} Increase of 150 employees due to the company's acquisition of Trovit and Lifull MP

^{*4} Increase in advertising expenses due to the placement of new TV commercials and the start of the consolidation of Trovit

^{*5} Mainly an increase in agency sales service fees and campaign costs

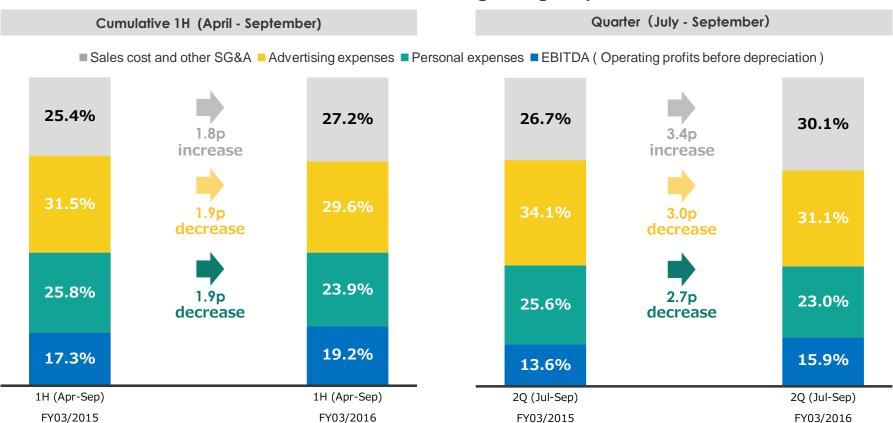
^{*6} Increase resulting from the amortization of intangible fixed assets (PPA) belonging to Trovit and an overhaul of the internal backbone IT system, etc.

Sales Breakdown Financial Information for 2Q of FY03/2016



Increase in costs and other SG&A due to the consolidation of Lifull MP within the expected range

Cumulative EBITDA to sales ratio for the 1H growing 1.9 points to 19.2%



[Costs and other SGA expenses]: Costs increased due to the consolidation of Lifull MP, along with an increase in system usage fees resulting from the expansion of new services and an increase in IFRS transition-induced expenses and in expenses for the replacement of the backbone IT systems.

[Advertising expenses]: NEXT continued with its advertising programs focusing on strategic branding promotions aimed at achieving rapid gains in user share. The advertising expenses-to-sales ratio declined by 1.9 points, while the company aims to attain an EBITDA margin of 28%.

[Personnel expenses]: The average number of consolidated employees for the 1H (Apr to Sep) rose to 861, up from 572 a year ago. Due to higher revenues and increased productivity, the personnel expenses-to-sales ratio improved for the guarter under review.

POINT

In addition to the growth in existing businesses, including the main business of Domestic Real Estate Information Services, due to the growth in investment effects including M&As, double-digit sales growth posted for all segments

Unit : M.JPY	[Cumulative] FY2015/03 (Apr-Sep)	[Cumulative] FY2016/03 (Apr-Sep)	Change	Rate of Change		[Quarter] FY2015/03 (Jul-Sep)	[Quarter] FY2016/03 (Jul-Sep)	Rate of Change
Revenue	7,750	11,899	+4,149	+53.5%	 	3,897	6,441	+65.3%
Domestic Real Estate Information Services	7,107	8,478	+1,370	+19.3%	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	3,583	4,311	+20.3%
Rental & Real Estate	4,263	5,424	+1,161	+27.2%	*1	2,161	2,776	+28.5%
New Houses & Condominiums	2,171	2,372	+200	+9.2%	*2	1,087	1,165	+7.1%
Custom-Built Homes & Renovations	455	373	▲81	▲ 17.9%	*3	224	204	▲ 9.0%
Others	216	307	+90	+41.5%	*4	109	165	+50.9%
Domestic services for Realtors	429	1,291	+862	+200.7%	*5	223	1,049	+361.1%
Overseas	21	1,845	+1,824	+8,673.4%	*6	6	940	+13,365.4%
Others	191	283	+92	+48.0%	1	84	139	+65.3%

^{*1} NEXT's SEO effect continued to be strong, with increased numbers of site visitors and property inquiries. The number of affiliated stores grew by 2,333 during the 1H(Apr to Sep) to 16,777, as of September 30, 2015.

^{*2} Regarding the real estate market, the number of new condominiums sold during the 1H(Apr to Sep) declined 5.1% year-on-year, the number of new condominiums listed online decreased 1.4% year-on-year, and the number of new houses listed online declined 3.0%. However, an earnings increase of 9.2% was achieved, thanks to the company's sales efforts.

^{*3} Sales of custom-built homes and renovations are on track to recovery, and the performance in September achieved 2.4% growth year-on-year. A renew of the website for custom-built homes is planned in October.

^{*4} Sales for the HOME's Nursing Care Service grew 41.5% year-on-year due to increases in the number of online postings.

^{*5} Consolidation of Lifull MP began in June 2015.

^{*6} A significant earnings growth resulted from the consolidation of Trovit.

Significant growth in domestic and overseas businesses

Unit : M.JPY	[Cumulative] FY2015/03 (Apr-Sep)	[Cumulative] FY2016/03 (Apr-Sep)	Change	Rate of Change	[Quarter] FY2015/03 (Jul-Sep)	[Quarter] FY2016/03 (Jul-Sep)	Rate of Change
Domestic Real Estate Information Services	1,227	1,458	+230	+18.8%	486	597	+22.9%
Domestic services for Realtors	21	26	+5	+24.7%	14	23	+56.2%
Overseas	▲ 60	434	+495	_	▲37	220	_
Others	▲24	▲ 32	▲8	_	▲20	▲12	_
Inter-segment transactions	5	29	+23	+464.5%	2	20	+706.5%
Consolidated Operating Profits	1,168	1,915	+746	+63.9%	445	849	+90.6%

- Rates of change not listed if figures were negative in the previous or current term.
- Overseas profit & loss includes the costs incurred at NEXT's Overseas Business Division in addition to the costs at Trovit (Spain), Lifull Thailand, and Lifull Indonesia.

Status of Statements of Financial Position and Goodwill

Financial Information for 2Q of FY03/2016

POINT

Liabilities significantly decreased due to a repayment of debt through a capital increase.

	Unit : M.JPY	Previous year-end Mar. 31, 2015	[Current quarter-end] Sep. 30, 2015	Change	Rate of Change		Major Factors Resulting in Changes		es	
	Assets	22,592	24,365	+1,773	+7.9%	*7	Increase in cash and deposits Increase in accounts receivable-trade Decrease in other financial assets Increase in goodwill Increase in software Decrease in the software suspense account	•	Increase in current assets Increase in current assets	*1
	Current assets	8,758	9,507	+748	+8.5%	-			Decrease in current assets Increase in illiquid assets	*2,
	Fixed assets	13,833	14,858	+1,025	+7.4%				Increase in illiquid assets Decrease in illiquid assets	*4
	Liabilities	11,738	8,054	▲ 3,683	▲31.4%	_	Increase in accounts payable-trade Decrease in short-term borrowing		Increase in current liabilities Decrease in current liabilities	* 1 *5
	Current liabilities	11,169	5,386	▲ 5,782	▲51.8%	-	Decrease in accounts payable-other Increase in accrued income taxes Increase in long-term borrowing		Decrease in current liabilities Increase in current liabilities	
	Long-term liabilities	569	2,668	+2,098	+368.4%	_		+1,981	Increase in illiquid liabilities	*5
	Net assets	10,853	16,310	+5,457	+50.3%	_	Increase in capital stock Increase in capital surplus Increase in retained earnings Increase in foreign currency translation adjustment	+1,987 +909	Increase in net assets Increase in net assets Increase in net assets Increase in net assets	*6 *6
Net assets per share		95.86	135.57	+39.71	+41.4%	-	* With June 1, 2015 as the effective dat for each share of its common stock. Net calculated by dividing net assets by the stock split.	t assets pe	r share for the previous term w	vere

^{*1} Increased due to the consolidation of Lifull MP

^{*2 251} million yen increase of goodwill following the acquisition of Lifull MP

^{*3} Foreign exchange difference for goodwill, etc.

^{*4} Due to the development of services for realtors such as HOME'S PRO Property Distribution and an overhaul of NEXT's internal backbone IT system

^{*5} A result of refinancing from short-term borrowing to long-term borrowing

^{*6} A result of procuring about 4 billion yen through a third-party share allotment to Rakuten, Inc. in July

^{*7} Goodwill of 86 million yen for Little, 9.402 billion yen for Trovit, and 251 million yen for Lifull MP. PPA of Lifull MP 292 million yen.

POINT

Cash and cash equivalents for the first half grew by 1.4 billion yen to 5.7 billion yen.

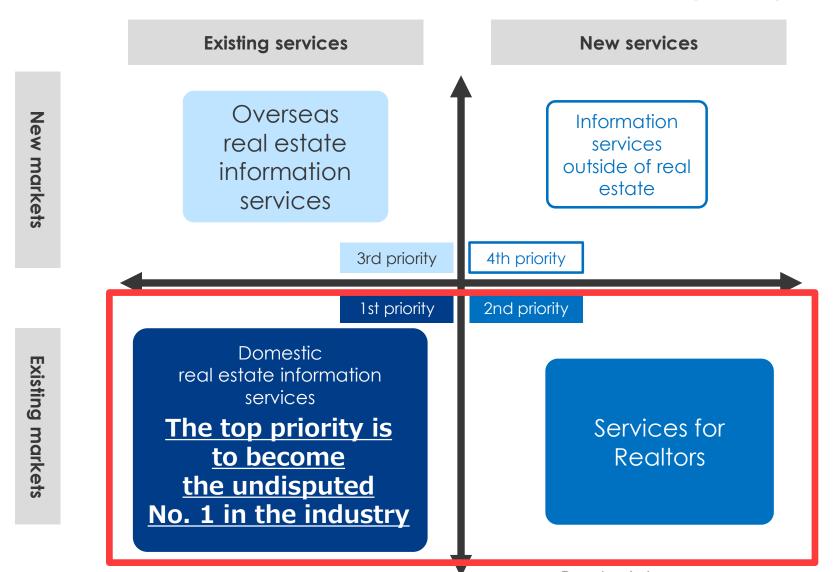
Unit : M.JPY	Unit : M.JPY FY03/2015 (Apr-Sep)		Change	Main items	FY03/2015 (Apr-Sep)	FY03/2016 (Apr-Sep)
Operating cash flow	766	1,380	+613	Income before income taxes Depreciation Increase/decrease in accounts receivable - trade and other short-term claims Increase/decrease in accounts payable - trade and other short-term claims	1,165 176 151 ▲22	1,880 429 143 ▲484
Investing cash flow	cash flow		+1,879	Outlays for the provision of time deposits Income from time deposit withdrawals Outlays for the acquisition of property, plants, and equipment Outlays for the acquisition of intangible fixed assets Outlays for the acquisition of subsidiary equity	▲1,000 - ▲366 -	▲27 1,000 ▲337 ▲132
			▲ 103	Income from borrowing Outlays for the repayment of short-term borrowing Income from stock issue Dividend payments	- - 1 1	3,000 ▲7,000 3,982 ▲347
Change in cash and cash equivalents	▲914	1,491	+2,406			
Balance of cash of cash equivalents	7,528	5,759	▲1,768	Acquired all shares in Trovit for an amount equivalence November 2014; cash and cash equivalents of 5.7		



Investment Outlook

POINT

Prioritize the domestic real estate market and invest in long-term growth



Investment Outlook

POINT

Prioritize the domestic real estate market and invest in long-term growth

Existing services

New services

New markets

Speed up PDCA cycles

- Planned expansion at a rate of four countries annually
- Plans to expand HOME'S model to two new countries annually

Speed up PDCA cycles

- Various services with Lifull brand
 →Lifull Fin, Lifull Spa, Lifull Mov, Lifull FaM,
 Lifull Tra, Lifull Sco, Lifull LM
- HOME'S Style Market (Furniture/interior EC)
- Creating new business

• Expand user share

- Proactive brand promotion
- Enhance digital marketing by leveraging big data, etc.
- Expand databases (properties, users, outlets, word-of-mouth feedback, peripheral information)
- Improve smart device support

Expand number of member outlets

- Streamline direct marketing efforts
- Curb membership cancellations
- Utilize third-party marketing

Expand business in existing services and improved functions

- CRM for leasing companies (renters.net)
- CMS (ANNEX)
- SNS for Realtors (HOME'S Pro talk)
- DMP Services (NabiSTAR)
- Consulting (Lifull MP)
- Real Estate Company Information Distribution System (HOME'S PRO Property Distribution)

Develop new services

• Business support tools

Basic Strategy for the Real Estate Sector

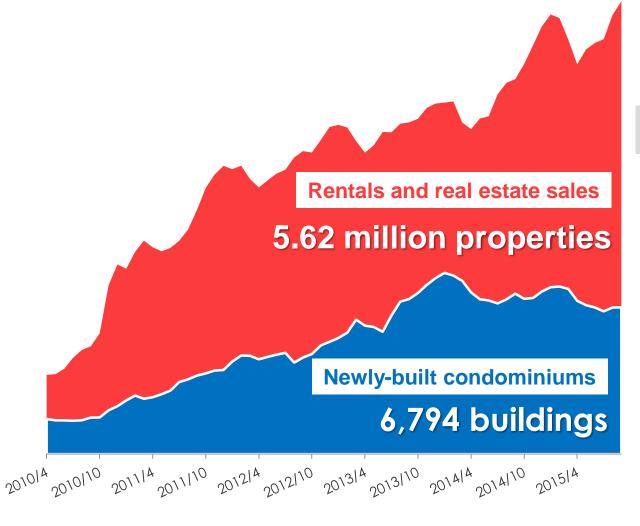
POINT Provide a wide range of solutions for both users and companies Being provided Under development/in planning Not undertaken Services Seminar HOME'S app Smart Viewing New house/ condo tours for **HOME'S Price Map** comparison app condo assurance New equipment Check-in app Correspondence to insurance **HOME'S Style Market** Sale price simulator (forO2O) broker foreign language **Completion of** Sales, Real estate Interests, needs Inquiries, Store visits Relocation Renovation Insurance investment Comparisons, considerations contract Matching **020 tracking** Comparison Real estate HOME'S real **Real Estate Portal** HOME'S HOME'S Consultation MONEYMO Store visit/site visit of the home sales estate Relocation Renovation "HOME'S" counter investment Ioan inspection campaigns Management, building Completion of Acquire customers, Brokerage services, Real Specialist companies Information, follow-up the stocking contract estate investment (Movers, construction companies, insurance Easy copy tool **Property** Correspondence to **Smart ANNEX** Credit agencies, etc.) for agents Distribution foreign language viewing Deposit Administrative Owner CRM Renter's Net "My Room" insurance management support SNS Tie-in ads Room VR HOME'S LIVE Floor plan **GRID VRICK DMP** Concierae Online contract preparation Collection Credit card settlement Anonymous surveys, seminars services Ad consulting 13



Trends in the Total Number of Properties Listed on HOME'S

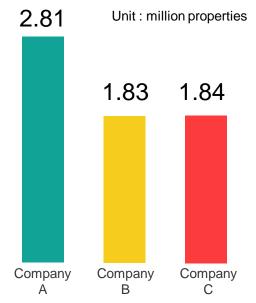
POINT

Absolute top player with more than 5 million properties listed

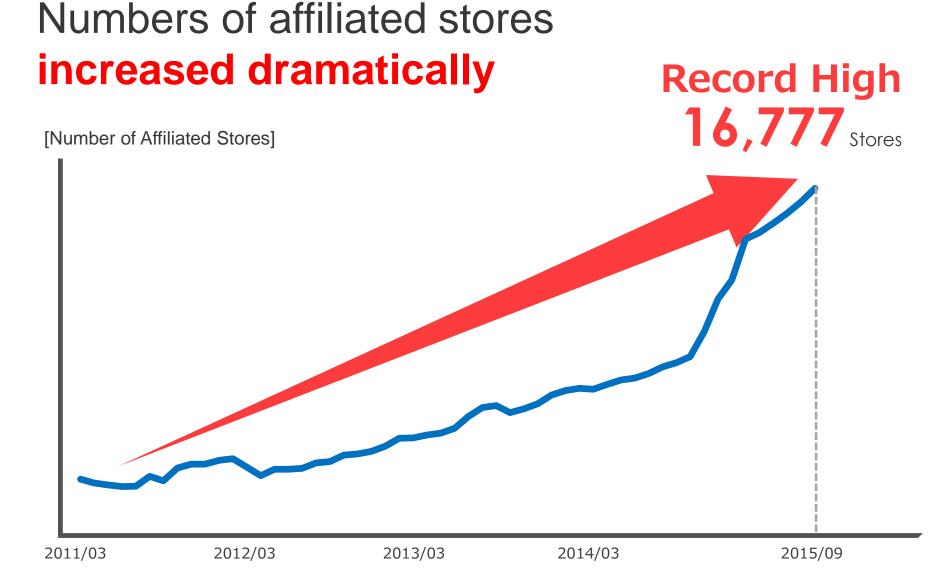




Comparison with major websites (*1)



(*1) Total properties listed for rentals and real estate sales as of September 2015. NEXT data.

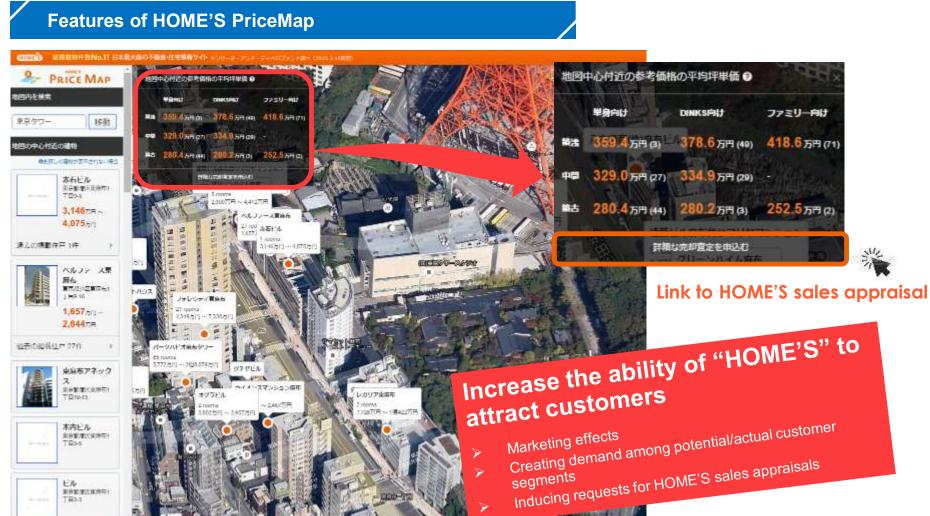


Release of HOME'S PriceMap



POINT

Using the property data on HOME'S, Japan's No. 1 site in the number of properties listed, list the property reference prices.



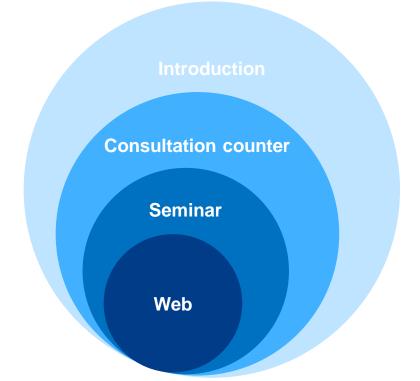
Launch of the HOME'S My Home Counter FS



POINT

Establish a counter for customers that are considering purchasing a custom-built home. Support house-building through seminars, individual consultations, and by introducing builders.

Increase contact with users by establishing consultation counters, in addition to the website.





- Providing basic and expert knowledge about building a house, through seminars
- Offering individual consultation with experts
- FP providing individual support on financial planning
- Introducing and coordinating with manufacturers and builders according to customer needs

In addition to transmitting information online, support house-building by responding to the needs of individual users.

http://www.next-group.jp/news/4705/



Strengthened services for realtors

"HOME'S LIVE" Communication System



POINT

Launching a Web communication system for shifting the explanation of important matters necessary when concluding a real estate contract online

Features of "HOME'S LIVE"





- (1) Compatible with a broad range of devices, including PCs, smartphones, and tablets
- (2) Prevents loss of records through automatic recording
- (3) Items displayed on screen
- (4) Allows multiple people to log in simultaneously
- (5) Reminder emails sent in accordance with schedule configured in advance

HOME'S PRO Property Distribution



POINT

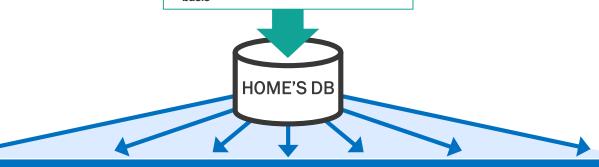
Distribute and application of information speedily for free.*

New functions are gradually being added.

*Free of charge for HOME'S affiliated stores

Originator real estate firm

- Transmits property information broadly
- Transmits property information on an individual basis
- Identifies the number of site user viewings on a property-by-property basis



Brokerage firm (sales)

- Not subjected to any restriction on information viewing
- Allowed to inquire about detailed information on each property
- Enabled to serve the customer while showing the screen image
- Multiple search methods, such as map/ building and company searches



A dedicated application is also available

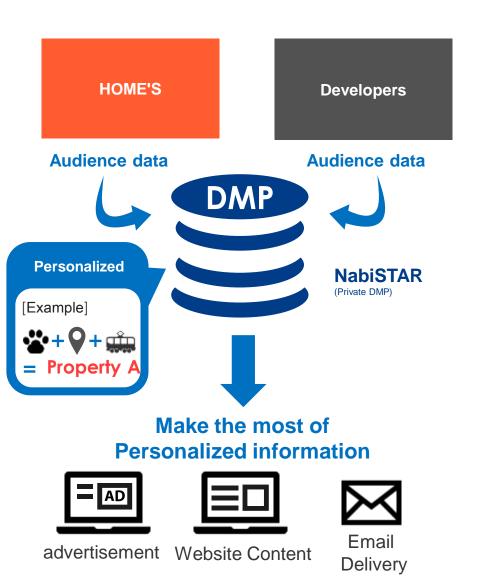
- Provides alert on new arrival and revision property information
- Provides alert on information arrival for a property meeting the preset conditions
- Allows message exchange between different realtors
- Property search function
- Intra-company SNS



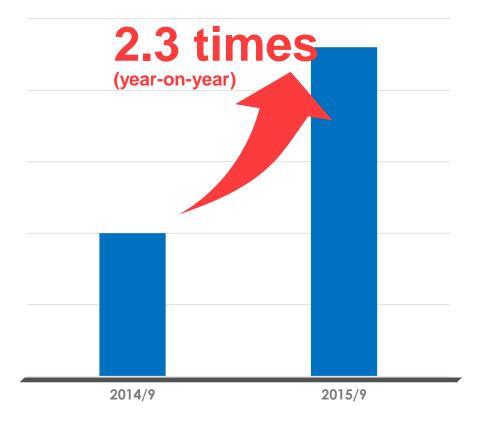




The number of customers is up 76% from the end of last year.



[Trend in the number of customers]



Advertising Planning and Consulting







Company name changed from AXELION on October 1, 2015 http://www.next-group.jp/corp/group/lifull-mp/

HOME'S X Lifull Marketing Partners



HOME's new condominium team will be temporarily transferred to Lifull MP to strengthen the sales divisions

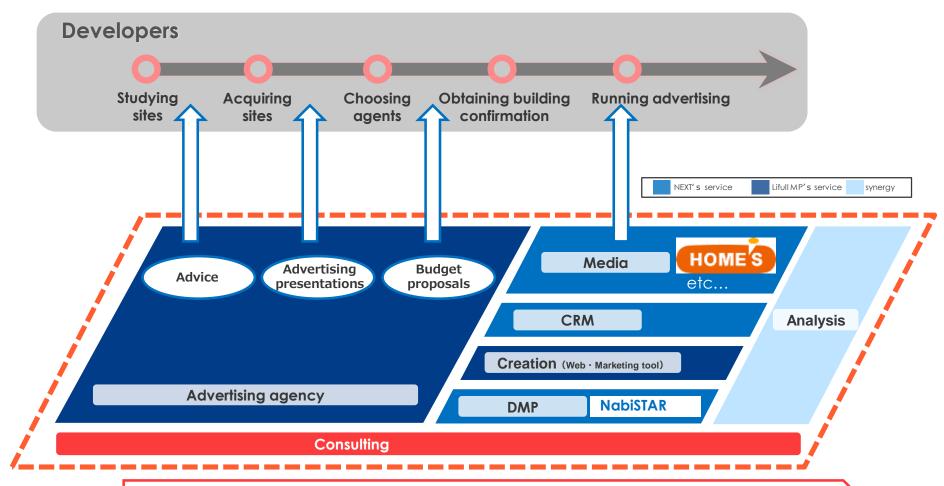
Advertising Planning and Consulting



POINT

Strengthened the New Condominium Business

Seamlessly assists the process from project launch to property handover as a partner





Offer a one-stop service.

Provide comprehensive service catering to the needs of different client firms and properties.

become the undisputed No. 1 in the industry



Investment Outlook

POINT

Prioritize the domestic real estate market and invest in long-term growth

Existing services

New services

New markets

Speed up PDCA cycles

- Planned expansion at a rate of four countries annually
- Plans to expand HOME'S model to two new countries annually

Speed up PDCA cycles

- Various services with Lifull brand
 →Lifull Fin, Lifull Spa, Lifull Mov, Lifull FaM,
 Lifull Tra, Lifull Sco, Lifull LM
- HOME'S Style Market (Furniture/interior EC)
- Creating new business

Expand user share

- Proactive brand promotion
- Enhance digital marketing by leveraging big data, etc.
- Expand databases (properties, users, outlets, word-of-mouth feedback, peripheral information)
- Improve smart device support

Expand number of member outlets

- Streamline direct marketing efforts
- Curb membership cancellations
- Utilize third-party marketing

Expand business in existing services and improved functions

- CRM for leasing companies (renters.net)
- CMS (ANNEX)
- SNS for Realtors (HOME'S Pro talk)
- DMP Services (NabiSTAR)
- Consulting (Lifull MP)
- Real Estate Company Information Distribution System (HOME'S PRO Property Distribution)

Develop new services

• Business support tools

Existing markets



Building a global platform

NEXT Group Service Area from 4 to 36 Countries





NEXT has launched the Lifull Australia Real Estate website.

Deployment countries HOME'S model has expanded to four countries.



Arab Emirates Argentina Australia Austria Belgium Brazil Canada Chile Columbia Czech Republic Denmark Ecuador France Germany Hong Kong Hungary India Indonesia Ireland Italy Japan Malaysia Mexico Morocco Netherlands
New Zealand
Nigeria
Pakistan
Peru
Philippines
Poland
Portugal
Romania
Russia
Singapore

South Africa

Spain
Sweden
Switzerland
Taiwan
Thailand
Turkey
UK
US
Ukraine
Venezuela

Australia Indonesia Japan Thailand

Investment Outlook



Prioritize the domestic real estate market and invest in long-term growth

Existing services

New services

New markets

Speed up PDCA cycles

- Growth of Trovit Japan
- start feasibility study in Australia

Speed up PDCA cycles

- Growth of Various services with Lifull brand
 →Lifull Fin, Lifull Spa, Lifull Mov, Lifull FaM, Lifull Tra, Lifull Sco, Lifull LM
- HOME'S Style Market (Furniture / interior EC)
- Creating new business

• Expand user share

- Proactive brand promotion
- Enhance digital marketing by leveraging big data, etc.
- Expand databases (properties, users, outlets, word-of-mouth feedback, peripheral information)
- HOME'S Price Map
- HOME'S custom-built homes Site renewal (Oct. 2015)
- HOME'S My Home Counters (from Oct. 2015)

Expand number of member outlets

- Strengthen business by the contracted employee in a local area
- Utilize third-party marketing

Expand business in existing services and improved functions

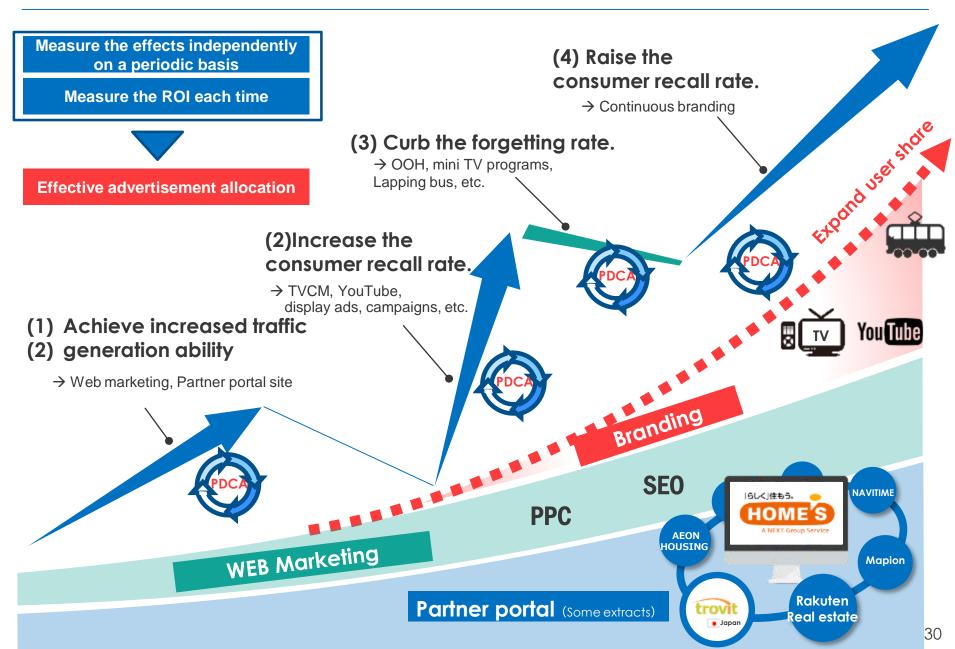
- CRM for leasing companies (renters.net)
- CMS (ANNEX)
- SNS for Realtors (HOME'S Pro talk)
- DMP Services (NabiSTAR)
- Consulting (Lifull MP)
- Real Estate Company Information Distribution System (HOME'S PRO Property Distribution)
- Web communication system (HOME'S Live)

Develop new services

Smart viewing

Services scheduled to be launched this term

Run Advertisements Effectively



Advertising Programs for the 2H



Continue to spend the largest amount on advertisements.

TVCM New version planned



30 million or more The number of viewable households

Expand in conjunction with TVCM, to increase the awareness

OOH

WFB

Flag

YouTube











Full-Year Performance Forecasts and Progress

Operating profit and loss [Forecast] [Actual]1H Achieveme Unit: M.JPY FY03/2016 FY03/2016 Difference nt rate (Apr - Sep) (Apr - Dec) Revenue 26,142 **▲**14,242 45.5% 11,899 2,236 **1.357** 39.3% Cost of sales 878 SG&A (excluding depreciation 18,735 8,676 **1**0.058 46.3% and amortization) **Personnel expenses** 6,170 2,845 **3**,324 46.1% **Advertising expenses** 7,338 3,526 **▲** 3,811 48.1% 1.211 454 **▲** 757 37.5% Operating expenses 1.849 **2.164** 46.1% Other costs 4,014 Other revenues and **▲**24 **▲** 54 ▲30 expenses 2,289 **EBITDA 2**,856 44.5% 5.146 Net profit * 2,795 1,234 44.2% **1.560 EBITDA** margin 19.7% 19.2% **▲**0.4p

Sales by service calegory								
Unit : M.JPY	[Forecast] FY03/2015 (Apr – Dec)	[Actual]1H FY03/2015 (Apr – Mar)	Difference	Achieveme nt rate				
Revenue	26,142	11,899	▲14,242	45.5%				
Real Estate Information Services	18,758	8,509	▲10,248	45.4%				
Rental & Real Estate	12,561	5,425	▲ 7,135	43.2%				
New Houses & Condominiums	4,790	2,403	▲2,386	50.2%				
Custom-Built Homes & Renovations	835	373	▲ 461	44.8%				
Others	571	307	▲264	53.7%				
Domestic services for Realtors	3,222	1,311	▲1,911	40.7%				
Overseas	3,466	1,845	▲1,621	53.2%				
Other Businesses	694	287	▲ 406	41.4%				

Sales by service category

Revenue:

Performance for the first half exceeded the plan in all segments.

The consolidation of Lifull Marketing Partners (formerly AXELION) began in June.

Net Profit:

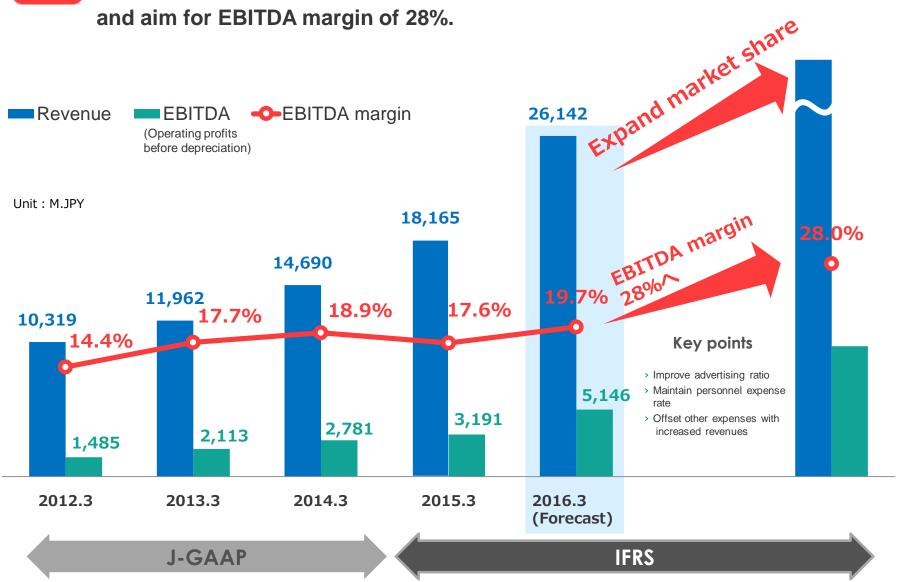
Same as net sales, the performance was generally in line with the plan.

In addition to the strong performance of overseas businesses including Trovit and other businesses, part of the expenses will be posted in the second half. However, there is no change to the full-year plan.

^{*} Net profit for the year attributable to owners of the parent

Medium- and Long-Term Growth Outlook

Establish NEXT as No. 1 in market share for users of online relocation services POINT and aim for EBITDA margin of 28%.





in Japan





Reference

Corporate Data

Company Name	NEXT Co., Ltd. (TSE 1st section: 2120)									
Representative	Takashi Inoue, P	resident and CEO									
	March, 1997	Established (Fiscal year ending March 31)									
History	October, 2006	Listed in Tokyo Stock Exchange, Mother's Section									
	March, 2010	March 12th, listed on TSE 1st Section									
Capital	3,999 million yen	3,999 million yen									
Stock Issued	118,789,100 (inc	118,789,100 (including 73,636 shares of treasury stock)									
Consolidated Number of Employees	892 persons (incl	luding 124 temporary employees, 132 overseas)									
Major Shareholders	NEXT directors, I	Rakuten, Inc. (20%)									
	Renters Co. (100	0%) ,fiscal year ends March 31									
Major Subsidiaries	Trovit Search, S.	L. (100%), fiscal year ends December 31									
() stake	AXELION Co. (60%) ,fiscal year ends March 31										

As of the end of September 2015

President's Profile



	Career History
April, 1991	Joined Recruit COSMOS Co., Ltd. Responsible for condominium sales and circulated property brokering.
July, 1991	Temporarily dispatched to the Recruit General Personnel Business Department. This move was later made permanent. Primarily engaged in new graduate hiring, mid-career hiring, and personnel service corporate sales.
July, 1995	Left Recruit. Founded NEXT HOME Co., Ltd., which later became NEXT Co., Ltd., and started business operations.
March, 1997	Founded NEXT, Co., Ltd., and appointed President and CEO (current position).
March, 2014	Founded incorporate foundation Next Wisdom Foundation, and assumed the post of Representative Director
April, 2014	Becomes President and International Business Division Manager (present post)

■ The Founding of the Company

While working at Recruit COSMOS (now COSMOS INITIA), he had a young couple as his clients. He showed them a property that they were very interested in, and decided immediately to purchase. However, their loan application was rejected, and they were crestfallen. Inoue, seeing this, determined to find another property that would satisfy their desires, so he began showing them various properties, regardless of whether the properties were handled by Recruit COSMOS.

Eventually, the couple signed a contract for a condominium that Inoue had shown them, but which was handled by another company. Inoue was scolded by his manager, but this did not detract from his strong desire to keep bringing smiles to peoples' faces, as he had to the faces of the young couple.

At the time, access to real estate property information was relatively closed, and even for Inoue, part of the real estate industry, obtaining information on properties was both time and labor intensive. In 1997, Inoue founded NEXT, Co., Ltd., as a way to change the real estate system itself and its "asymmetry of information", in which general customers, for whom obtaining property information required even more of an investment in time and effort, had to pick properties from only a limited selection of data.

Mission statement and management philosophy

Company Credo

Altruism

Our priority is making people happy. Everyone in the world: Consumers, Clients, Coworkers, Family, and so on... First and foremost, make someone happy.

Before you realize it, you'll be happy too.

That is altruism.

Corporate Philosophy

Our corporate philosophy is to "create a society where everyone can attain 'comfort' and 'hapiness' through continuing innovations".













Designing Delightful Encounters



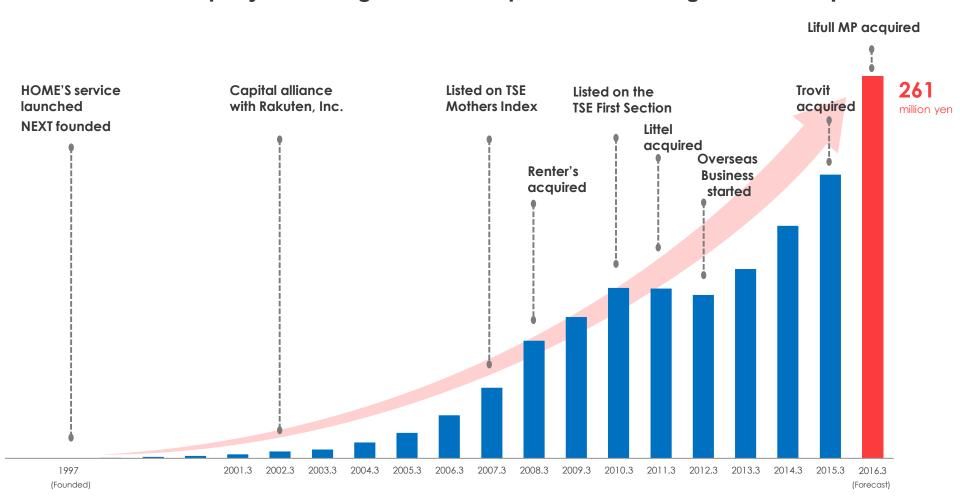


History

POINT

Structural reform is ushering in the second stage of growth. In the FY03/2015, NEXT has been implementing strategic investment programs, including M&A activities

The Company's existing businesses posted record high sales and profit



Issue of new shares through third-party allotment and borrowing of funds

> Details

(1) Issue of new shares through third-party allotment to Rakuten, Inc.												
Amount of funds raised	3,999,999,000 yen											
· Issue price	690 yen/share											
Number of new shares issued	5,797,100 shares (dilution ratio of 5.1%)											

(2) Debt refinancing through syr	dicated loan
Arranger	Sumitomo Mitsui Trust Bank, Ltd.
Amount borrowed	3,000,000,000 yen
Term of loan	Three years from execution date
Security conditions	Unsecured, unguaranteed

> Objectives

- Establishing even stronger business ties with Rakuten, Inc.
- Capital reinforcement
- Repayment of 7,000 million yen in loans that resulted from NEXT's acquisition of Trovit Search S.L.

> Future impact on business

- Enabling M&A activities
- Consideration of new services and businesses fusing the strengths of Rakuten, Inc. and NEXT

Revenue by Service



Domestic Real estate information service business accounts for most of the sales, the profit by the main force

Overseas 13.3%

real estate/housing, used car and job ad aggregation sites *connect from December, 2014

Domestic Real Estate Information Services 71.8%



FY03/2016 Revenue [forecast] ¥26,142 million

¥18,758 million

Others ¥694_{million} 2.7% ¥3,222 million ¥3,466 million Insurance agency search and appointment website HOME'S Style Market Furniture / interior EC website

> Domestic services for **Realtors** 12.3%



CRM services for realtors



Data Management Consulting **Platform**

Trend of Operating P/L (Quarterly)

[J-GAAP] [IFRS]

Quarterly consolidated statements of income

Unit : M.JPY		FY201	14/03			FY20	FY2016/03			
OHIL . IVLOF I	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q
Revenue	3,398	3,454	3,556	4,281	3,852	3,897	4,319	6,095	5,457	6,441
Domestic Real Estate Information Services	3,160	3,214	3,307	3,966	3,524	3,583	3,756	4,737	4,167	4,342
Rental & Existing home	1,818	1,846	1,889	2,423	2,102	2,161	2,362	3,126	2,648	2,777
New ly-constructed lots	1,021	1,027	1,096	1,178	1,083	1,087	1,107	1,258	1,207	1,196
Custom-built houses & Renovations	256	266	240	268	230	224	166	196	169	204
Others	63	75	81	95	107	109	121	155	141	165
Domestic Services for Agents and Brokers	139	156	176	177	213	227	234	252	245	1,065
Overseas	10	5	4	8	14	6	244	938	904	940
Others	90	80	69	132	107	84	88	172	144	143
Cost of sales	102	104	129	136	108	126	153	194	141	737
SG&A	2,301	2,676	2,543	3,958	2,932	3,237	3,180	5,041	4,036	4,640
Personnel expenses	806	973	848	1,155	1,001	998	1,083	1,356	1,366	1,479
Advertising expense	774	952	906	1,862	1,114	1,328	960	2,538	1,524	2,002
Operating expense	84	95	117	176	126	170	201	220	208	245
Other SG&A	637	654	670	764	690	739	934	925	937	912
Other revenues and expenses	0	0	0	6	-2	-3	-9	-26	-13	-41
EBITDA	994	673	883	186	808	530	975	834	1,266	1,022
Depreciation/amortization cost	131	122	92	91	87	88	120	161	214	214
Operating profit	862	550	791	95	720	442	854	673	1,052	808
Net profit	516	309	455	54	430	282	559	523	682	552
EBITDA margin	29.3%	19.5%	24.9%	4.4%	21.0%	13.6%	22.6%	13.7%	23.2%	15.9%

Quarterly consolidated segment profit and loss

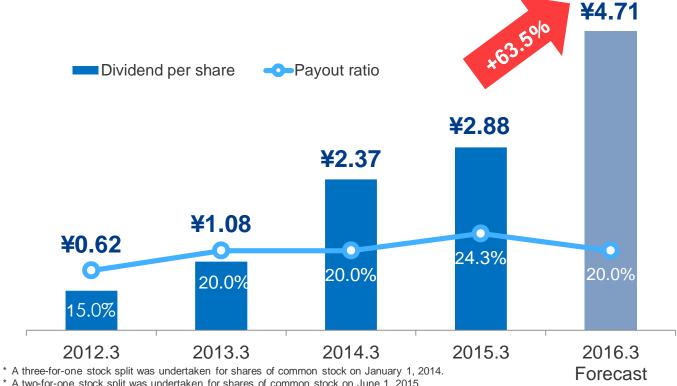
Unit: M.JPY
Domestic Real Estate Information Services
Domestic Services for Agents and Brokers
Overseas
Others
Inter-segment transactions
Segment profit

	FY20	FY2016/03						
1 Q	2 Q	3 Q	4 Q	1 Q	2 Q			
741	486	934	566	860	597			
6	14	-6	-37	2	23			
-23	-37	-24	200	214	220			
-3	-20	-42	-33	-20	-12			
2	2	2	3	8	20			
723	445	864	699	1,065	849			

Dividends

POINT

Dividend payout ratio: 20%; expect to increase for the FY03/2016



* A two-for-one stock split was undertaken for shares of common stock on June 1, 2015.

* In connection with this stock split, the dividend figures calculated for past years account for the impact of the split.

CHECK!

- Due to the transition period to IFRS, the dividend payout ratio for the FY03/2015 was computed on the basis of net profit that excluded the "effects of NEXT'S acquisition of Trovit." Thus, the resultant payout ratio was 24.3%.
- > For the FY03/2016, NEXT expects to pay dividends by making calculations on the basis of net profit attributable to parent company owners under IFRS standards (payout ratio of 20%).
- > Net profit for the FY03/2016 was revised down by 0.9% to 2.795 billion yen as part of the full-year performance forecast revision resulting from the Lifull MP acquisition.
- > NEXT issued new shares of stock through a third-party share allotment to Rakuten, Inc. This resulted in an increase of 5,797,100 outstanding shares (5.1%).
- > NEXT intends to raise the dividend payout ratio in the future in consideration of total capital, investment forecasts, and growth rates. among other factors.
- > Effective June 1, 2015, NEXT conducted a two-for-one stock split for each share of its common stock. Accordingly, the per-share dividend for the previous year was calculated by adjusting for the effect of this stock split.

External Market Data (Monthly) Reference data

Number	of Apartn	nents for	sales (Mo	nthly)													Sou	ırce : Real E	Estate Econ	omic Institu	te Co., Ltd.
	2012 (Jan-Dec)	2013 (Jan-Dec)	2014 (Jan-Dec)	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15
Capital Region	45,602	56,478	44,913	2,473	4,300	3,503	4,222	2,110	3,336	3,125	3,337	9,389	1,679	2,598	4,457	2,286	3,495	3,503	4,785	2,610	2,430
YOY	2.5%	23.8%	-20.5%	-39.6%	-13.4%	-28.3%	-20.4%	-49.1%	-44.1%	-10.9%	-33.3%	13.9%	-8.1%	-2.0%	-4.0%	-7.6%	-18.7%	0.0%	13.3%	23.7%	-27.2%
Kinki	23,266	24,691	18,814	1,222	1,588	1,690	2,016	1,217	1,829	1,427	1,975	1,638	1,314	1,905	2,019	1,189	1,920	1,755	1,258	969	1,798
YoY	15.1%	6.1%	-23.8%	-9.3%	-20.2%	-30.1%	-4.5%	-39.0%	-50.2%	1.6%	10.9%	-32.1%	84.8%	15.2%	9.3%	-2.7%	20.9%	3.8%	37.6%	-20.4%	-1.7%

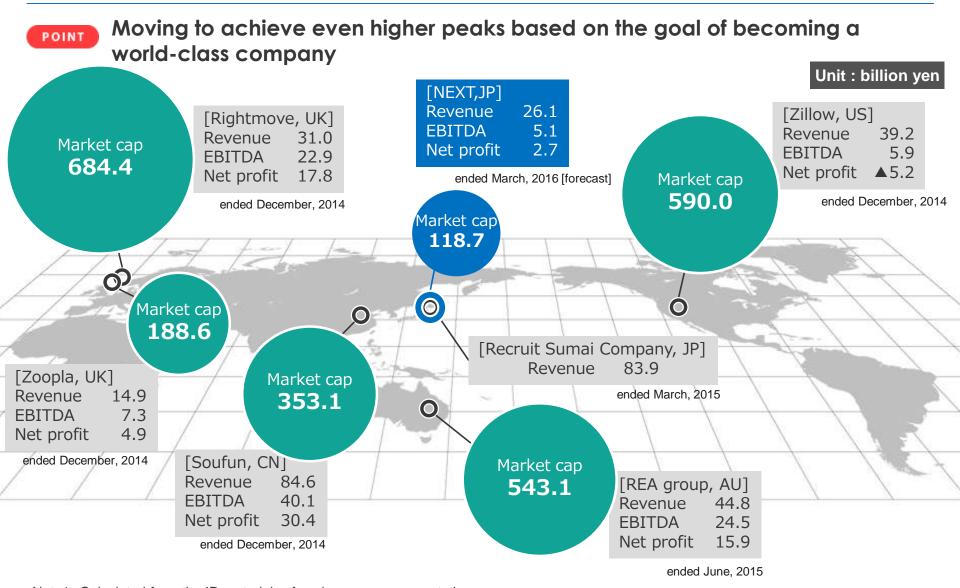
Trend of Price for Apartments (Monthly)

Hellu oi	Terit of Frice for Apartments (Monthly)															.e Co., Lta.					
Unit : M.JPY	2012 (Jan-Dec)	2013 (Jan-Dec)	2014 (Jan-Dec)	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15
Capital Region	4,540	4,929	5,060	4,846	5,156	4,830	5,532	5,684	4,764	4,560	5,224	5,022	4,455	5,696	5,186	5,305	4,812	5,815	5,953	5,872	5,393
YoY	-0.8%	8.6%	2.7%	2.5%	5.3%	-0.1%	7.9%	18.5%	-5.6%	-7.1%	5.2%	-5.9%	-3.9%	12.5%	-0.6%	9.5%	-6.7%	20.4%	7.6%	3.3%	13.2%
Kinki	3,438	3,496	3,647	3,430	3,517	3,766	3,618	3,808	3,877	3,587	3,649	3,872	3,155	3,427	3,842	3,562	3,964	3,664	3,578	3,641	3,708
YoY	-1.1%	1.7%	4.7%	-0.1%	-0.5%	6.1%	2.7%	11.4%	10.3%	6.1%	1.4%	16.2%	-9.2%	1.4%	5.5%	3.8%	12.7%	-2.7%	-1.1%	-4.4%	-4.4%

New buil	New build properties (Monthly) Source : Ministry of Land, Infrastructure, Transport and Tourism															nd Tourism					
	2012 (Jan-Dec)	2013 (Jan-Dec)	2014 (Jan-Dec)	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15
House for Rent	318,521	356,263	362,191	31,177	27,434	31,058	28,623	28,435	30,082	33,628	32,655	32,478	26,856	25,672	30,243	30,603	28,208	35,600	33,977	33,470	34,092
YoY	11.4%	11.8%	1.7%	12.0%	3.1%	1.8%	-7.7%	-3.8%	-5.7%	-4.1%	-7.4%	-8.9%	-10.3%	-7.5%	4.6%	-1.8%	2.8%	14.6%	18.7%	17.7%	13.3%
Apartment house	123,203	127,599	110,475	8,902	7,307	7,754	9,011	10,188	9,949	10,495	9,255	8,709	10,377	10,693	7,575	11,071	11,322	14,173	7,424	10,189	7,724
YoY	5.5%	3.6%	-13.4%	-16.9%	-43.3%	-24.5%	-12.7%	-6.8%	-20.4%	23.3%	2.4%	-10.5%	-13.1%	23.3%	-8.6%	24.4%	54.9%	82.8%	-17.6%	0.0%	-22.4%
House	122,590	134,888	125,421	10,737	10,026	11,491	10,882	10,299	10,247	10,146	10,602	10,763	9,511	9,630	9,887	9,893	9,148	11,160	10,587	10,768	10,351
YoY	5.0%	10.0%	-7.0%	1.7%	-7.9%	-1.4%	-3.7%	-14.1%	-10.1%	-13.8%	-12.5%	-10.5%	-9.7%	-0.2%	-1.6%	7.9%	-8.8%	-2.9%	-2.7%	4.6%	1.0%
Ow ned house	311,589	354,772	285,270	23,799	22,288	24,864	23,524	24,250	24,617	24,245	24,462	23,725	20,282	20,813	21,352	23,294	22,542	26,643	25,396	25,245	25,219
YoY	2.0%	13.9%	-19.6%	-16.1%	-22.9%	-19.0%	-25.3%	-22.7%	-23.4%	-28.6%	-29.3%	-25.5%	-18.7%	-9.1%	-1.4%	-2.1%	1.1%	7.2%	8.0%	4.1%	2.4%

Internal	nternal migrants (Monthly) Source : Ministry of Internal Affairs and Communication															unications						
	2012	2013	2014	Apr-14	Apr 11	Mov. 14	lun 4.4	lul 4.4	Aug-14	Sep-14	Oct-14	Nov-14	Dec 14	Jan-15	Feb-15	Mar-15	A 5 x 4 F	Mav-15	Jun-15	Jul-15	Aug-15	Sep-15
	(Jan-Dec)	(Jan-Dec)	(Jan-Dec)	Apr-14	Apr-14 Iviay-14	Jun-14	Jul- 14	Aug-14	Sep-14	OCI-14	NOV-14	Dec-14	Jan-15	rep-15	IVIAI-15	Apr-15	May-15	Juli-15	Jul-15	Aug-15	Sep-15	
people	5,018,166	5,015,571	5,207,599	749,265	340,819	320,900	356,646	351,970	360,790	380,316	304,779	336,902	319,754	350,058	967,388	764,296	360,121	370,989	374,787	377,467	394,589	
YoY	-0.5%	-0.1%	3.8%	-7.8%	-8.1%	6.2%	-7.4%	-6.8%	3.2%	2.9%	-3.7%	4.1%	6.6%	6.6%	8.1%	2.0%	5.7%	15.6%	5.1%	7.2%	9.4%	

The situation of the overseas competitor



Note1 Calculated from the IR materials of each company presentation

Note2 The stock of November, 2015

Note3 Exchange rate \$1=120.42 yen, GBP1=185.84yen, AUD1= 85.86yen

Our business model

Domestic Real estate information services





The iOS and Android applications by the HOME'S website



HOME'S application for visually -impaired persons



Property visit note application



HOME'S check-in application

Real estate / housing information listing site 『HOME'S』

http://www.homes.co.jp/

"HOME'S" is the **NO.1** real estate and housing information listing site in Japan, specialized for the Internet.

Besides the quantity of information, we established screening team to improve information accuracy.

Continued to step up our efforts to meet smart device-related needs, catering for a variety of needs.



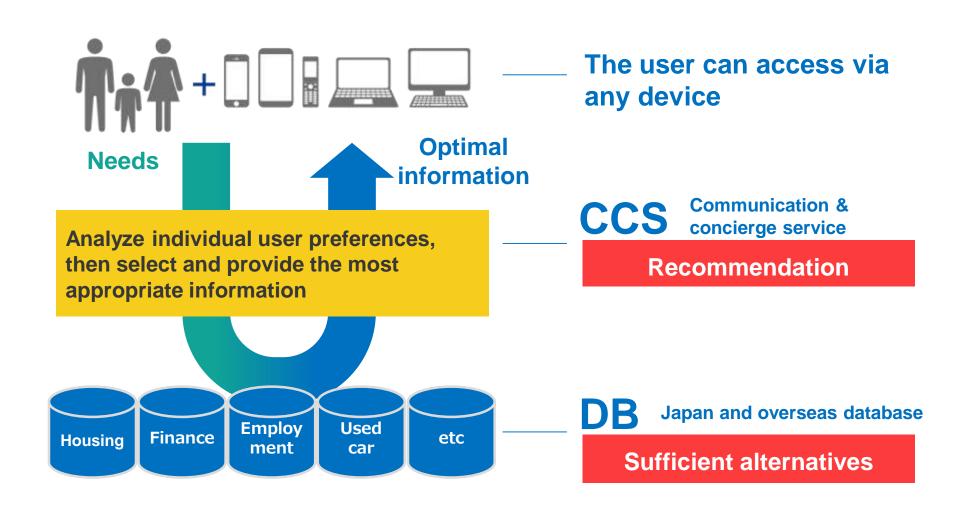


You can see a 360-degree view of properties with images that make the scene more alive.

↓Samples of 360-degree panoramic images

https://theta360.com/s/46j http://goo.gl/E3KGRI

Action to provide the information that the user wants from enormous information



Only HOME'S

applies an inquiry based charging system among major Japanese real estate portal

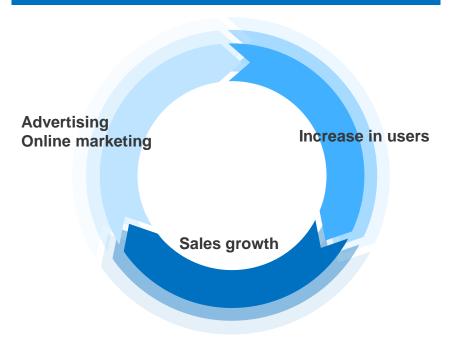


Difference between the pay-per-posting-based and pay-per-inquiry-based billing structure models

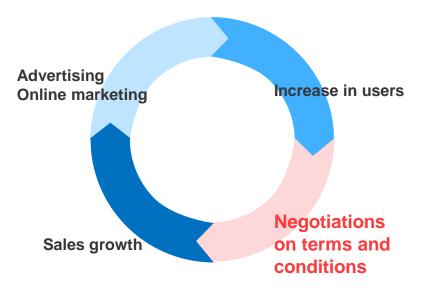
POINT

With the pay-per-inquiry-based billing structure model, advertising spending leads directly to growing sales

Pay-per-inquiry-based billing structure model



Pay-per-posting-based billing structure model



Leads directly to growing sales
Helps expand the business at an
accelerated pace

To grow sales requires negotiating on raising the posting fee

Services for Real Estate Industry

CRM services for realtors

A business support service provided by NEXT subsidiary Renters for rental property realtors. The service provides CRM, batch conversion of property information, and functions for management companies, systematizes complex property management processes and prevents customer support from being the domain of only a few individuals, effectively streamlining realtors' business.

Website creation service [Annex]

Annex is a "next-generation homepage service" that allows even users without specialized expertise to easily build websites for realtors. Users utilize high-quality templates to simply and affordably build websites for PCs and smartphones.

The service involves a one-time registration fee of 50,000 yen and a monthly fee starting at 10,000 yen.

E-mail transmission

Support for formatted phrases, boilerplates, automatic reply and matching, and HTML e-mail

Advertising

placement

Can place on one's own

site and portal sites

simultaneously

Property management

Allows for image management, batch correction and copying of property information, and other data maintenance efficiencies

CRM, renters.net





Inter-company property information sharing

Function to allow property information to be shared among realtors via the web, e-mail, or fax

Making business processes visible

Task management Schedule management

HOME'S linking

Links to properties of HOME'S that can be placed and automatically selects recommended properties





No technical expertise needed

Inexpens ive Smartp hone support ed

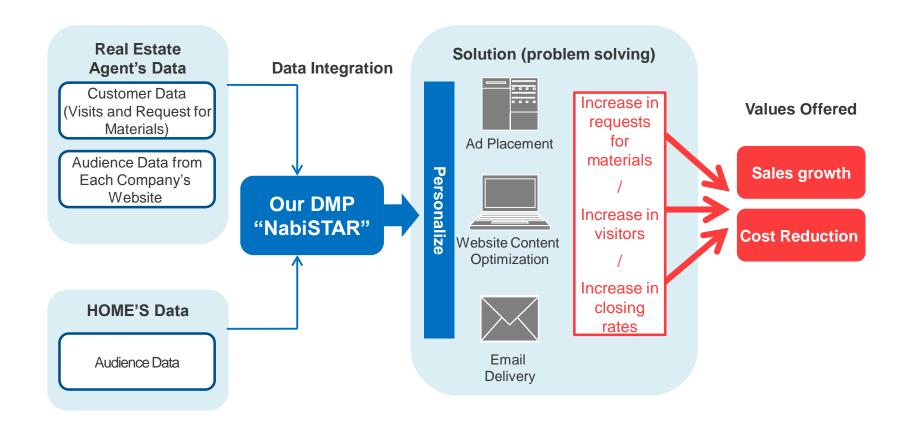
DMP service [NabiSTAR]

POINT

Launch industry-specific DMP* services targeting real estate agents.

Optimize the effect of customers' web ads, thereby helping them increase closing rates and sales.

* DMP = Data Management Platform



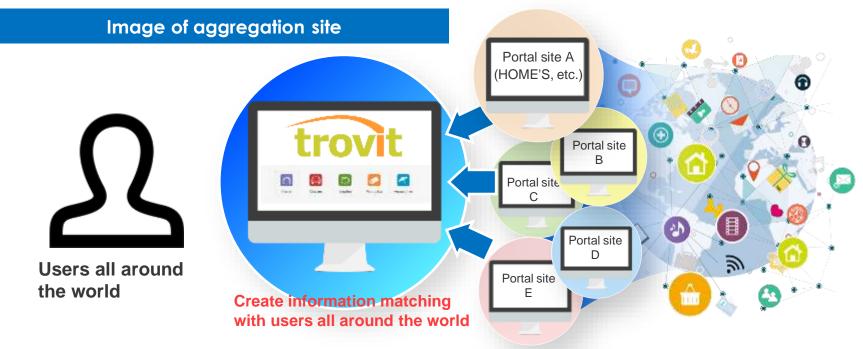
Overseas business



One of the world's largest aggregator sites [Trovit]

http://www.trovit.co.uk/

- Offers real estate/housing, used car and job ad information.
- Entered three countries this year, and now it offers services in 46 countries.



NEXT Group service area from 4 to 46 countries

Czech Republic

Denmark

Ecuador

Malaysia

Morocco

Mexico

Russia

Singapore

South Africa





Venezuela

Other business

Insurance agency search and appointment website "MONEYMO"



Furniture/interior EC website "HOME'S Style Market"



HOME'S move



HOME'S Strage room



Other "Lifull "services



Established Four New Subsidiaries under the Lifull Brand

POINT

Transferred the "HOME'S Nursing Care," "MONEYMO," "HOME'S Moving Estimates," and "HOME'S Storage Room," businesses to the subsidiaries to achieve increased speed for the operations while accelerating the efforts to develop employees

Lifull Senior Co., Ltd.

Runs the "HOME'S Nursing Care" site, a search site for senior citizens' homes and nursing care facilities http://kaigo.homes.co.jp/

Lifull FinTech Co., Ltd.

Runs the "MONEYMO" site, an insurance shop search and reservation site http://moneymo.jp/ Lifull Move Co., Ltd.

Runs the "HOME'S Moving Estimates" site, a comprehensive moving service fee estimate and online reservation site http://www.homes.co.jp/hikkoshi/

Lifull Space Co., Ltd.

Runs the "HOME'S Storage Room" site, a storage room search site http://www.homes.co.jp/trunkroom/







Established Two New Lifull Brand Subsidiaries

O earning specially and a special spec

Under the "Lifull" brand, NEXT will create service offerings that will fill ("Full") people's lifestyles and lives ("Life")



Lifull FaM

application that helps communication between couple







Main functions

- > Share photos of children in married couples. App automatically create an album
- By registering the schedule of child-rearing, and also notified partners
- > You can exchange messages using the stamp
- You can press the "thank you" button, and express gratitude in the best shot of once a month



A live music concert accompanier search application



Main functions

- Allows the user to solicit live concert accompaniers and secondary ticket buyers
- Displays information on live concerts by the user's favorite music artists, based on the music library contained in the device in which the application is installed

Lifull TraveRing





Provides communication services between travelers from overseas and local areas

Communication application









Main functions

Oceania

- Registering as a traveler
- Registering as a local (resident of a foreign country)
- > Travelers and locals communicating via the app
- Registering mutual evaluations



Lifull Scouting





Develop into a platform that can be used by the teams in the MLB, NPB, and BCL.

Sports matching services for players and teams/corporations



Main functions

- Allows the user to share online his/her play data and videos to demonstrate them
- Enables the information-seeing team and company to deliver an offer and message to the user
- Makes it possible for the user to know the number of viewings and favorite listings
- Allows the application to be used also as a tool for the user to keep a record of game results and so on



Inquiries Regarding IR





Contact us

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Website http://www.next-group.jp/ (Japanese)

http://www.next-group.jp/en/ (English)





http://www.facebook.com/next.group.jp

Guide to IR News

We provide monthly performance data and timely disclosure data in good time!

Please send a blank e-mail to the following e-mail address.

Blank e-mail: touroku@next-group.jp